



## Agenda

Call to Order

National Anthem

1.0 Additions to the Agenda

2.0 Adoption of Agenda

3.0 Corrections or Amendments:

3.1. February 5, 2020, Regular Meeting of Council Minutes 3-7

4.0 Adoption of:

4.1. February 5, 2020, Regular Meeting of Council Minutes

5.0 Delegations / Administrative Updates

5.1. Willey West Campground Operators – Carmen & Jason Roberts-Kowalchuk 8

5.2. New Aquatic Committee – Jessica Dusterhoft 9

5.3. Drayton Valley RCMP Stats – January 2020 – Sgt. Erin Matthews 71-75

6.0 Decision Items Pages 10-69

6.1. Appointment of Deputy Mayor 10-11

6.2. Town of Drayton Valley-Brazeau County Intermunicipal Development  
Plan (IDP) Bylaw 2020/03/D  
Presented for First Reading 12-31

6.3. Municipal Development Plan, Land Use Bylaw Review Steering  
Committee 32-35

6.4. Social Development Plan 2020-2024 36-63

6.5. Next Steps for Partners for Climate Protection Program (PCP) Milestone  
Framework 64-69

7.0 Department Reports

7.1. Planning and Development Matt Ellis

7.2. Engineering and Capital Project Update Debbi Weber

7.3. Community Services and FCSS Annette Driessen

7.4. Emergency Services Tom Thomson

7.5. CAO/Administration Debbi Weber

8.0 Council Reports

8.1. Councillor Wheeler

8.2. Councillor Ballas

8.3. Deputy Mayor Peebles

8.4. Councillor Dodds

8.5. Councillor Gammana

8.6. Mayor Doerksen

9.0	Information Items	Pages 70-80
9.1.	Drayton Valley RCMP Stats – January 2020	71-75
9.2.	Drayton Valley / Brazeau County Fire Services Stats – January 2020	76-77
9.3.	Sustainability Committee Meeting Notes – January 17, 2020	78-80
10.0	Adjournment	



## Meeting Minutes

### **THOSE PRESENT:**

Mayor Doerksen  
Councillor Ballas  
Councillor Dodds  
Councillor Gammana  
Councillor McGee  
Councillor Wheeler  
Jennifer Stone, Intergovernmental Relations  
& Communications  
Annette Driessen, General Manager of  
Community Services  
Tom Thomson, Fire Chief  
Kelsey Baker, Communications Assistant  
Abdulrahman Mogbonjubola, Intermediate  
Systems & Networks Analyst  
Peter Cheng, Civil Engineering Tech

Bree Motkoski, Records Management Clerk  
Sabine Landmark, Administrative Assistant  
Matt Ellis, Senior Planner  
Ainslie Boone, HR Manager  
Graham Long, Drayton Valley and District  
Free Press  
Cathy Weetman, Western Review  
Members of the Public

### **ABSENT:**

Deputy Mayor Peebles  
Winston Rossouw, Chief Administrative  
Officer  
Debby Weber, Assistant CAO

### **CALL TO ORDER**

Mayor Doerksen called the meeting to order at 9:01 a.m.

#### **1.0 Additions to the Agenda**

There were no additions to the Agenda.

#### **2.0 Adoption of Agenda**

##### **RESOLUTION #014/20**

Councillor Gammana moved to adopt the Agenda for the February 5, 2020, Regular Meeting of Council, as presented.

**CARRIED**

#### **3.0 Corrections or Amendments:**

##### **3.1. January 15, 2020, Regular Meeting of Council Minutes**

There were no corrections or amendments to the January 15, 2020, Regular Meeting of Council Minutes.

#### **4.0 Adoption of:**

##### **4.1. January 15, 2020, Regular Meeting of Council Minutes**

##### **RESOLUTION #015/20**

Councillor Dodds moved to adopt the Minutes of the January 15, 2020, Regular Meeting of Council, as presented.

**CARRIED**

**5.0 Decision Items**

**5.1. Proposed Drayton Valley Municipal Library Board Bylaw 2019/15/B, Presented for First, Second, and Third Reading**

**RESOLUTION #016/20**

Councillor Dodds moved that Council give First Reading to the Drayton Valley Municipal Library Board Bylaw 2019/15/B, as presented.

**CARRIED**

**RESOLUTION #017/20**

Councillor Dodds moved that Council give Second Reading to the Drayton Valley Municipal Library Board Bylaw 2019/15/B, as presented.

**CARRIED**

**RESOLUTION #018/20**

Councillor Gammana moved that Council consider giving Third and Final Reading to the Drayton Valley Municipal Library Board Bylaw 2019/15/B.

**CARRIED UNANIMOUSLY**

**RESOLUTION #019/20**

Councillor Wheeler moved that Council give Third and Final Reading to the Drayton Valley Municipal Library Board Bylaw 2019/15/B, as presented.

**CARRIED**

**5.2. Town of Drayton Valley Recreation Fee Assistance Program**

**RESOLUTION #020/20**

Councillor Ballas moved that Council approve the Town of Drayton Valley Recreation Fee Assistance Program guidelines, application form and funding, as presented.

**CARRIED**

**5.3. Community Grants, First Quarter Allocation**

**RESOLUTION #021/20**

Councillor McGee moved that Council award the Drayton Valley Legacy Wrestling Club \$2,000, the River Valley Players Association \$3,500, and the Rotary Club of Drayton Valley \$1,500.

**MOTION WITHDRAWN**

*Councillor Wheeler exited the meeting at 9:31 a.m.*

*Councillor Wheeler returned to the meeting at 9:32 a.m.*

**RESOLUTION #22/20**

Councillor Dodds moved that Town Council award \$2,000 to the Drayton Valley Legacy Wrestling Club, \$1,300 to the Rotary Club of Drayton Valley, and \$700 to the River Valley Players Association.

*Councillor Ballas made a friendly amendment to give the River Valley Players Association \$2,000, the Drayton Valley Legacy Wrestling Club \$1,000 and the Rotary Club of Drayton Valley \$1,000.*

*Councillor Dodds accepted the friendly amendment.*

**CARRIED AS AMENDED**



#### 5.4. Municipal Asset Management Program & Grant Application

##### **RESOLUTION #023/20**

Councillor Wheeler moved that Council authorize Administration to apply for a grant opportunity from the Federation of Canadian Municipalities' (FCM) Municipal Asset Management Program (MAMP) for the Asset Management solution; AND that the Town of Drayton Valley commit to conducting the following activities in its proposed project submitted to the Federation of Canadian Municipalities' Municipal Asset Management Program to advance our asset management program: Asset Management Data Gathering and Validation; Asset Condition Assessments; and Asset Management System Data Entry; AND that the Town of Drayton Valley commit up to \$100,000 from its 2020 operational budget toward the costs of this initiative.

##### **CARRIED**

#### 6.0 Department Reports

##### 6.1. Planning and Development

Mr. Ellis provided a report from the Planning and Development Department.

##### 6.2. Engineering and Development/Capital Project Update

Mr. Wheatley provided a report on the activities of the Engineering Department, Public Works Department, and Capital Projects.

##### 6.3. Community Services and FCSS

Ms. Driessen provided an update on the activities of the Community Services Department, FCSS and Early Childhood Development Centre and advised of upcoming event dates.

##### 6.4. Emergency Services

Fire Chief Thomson informed Council about last weekend's successful Alberta Firefighters Provincial Curling Bonspiel Championship.

##### 6.5. CAO/Administration

Ms. Stone provided an update on the activities of the CAO/Administration department.

#### 7.0 Council Reports

##### 7.1. Councillor Gammana

- January 17 – Zero Fee Meeting
- January 20 – Meeting with Pembina Pipelines re: Zero Fee
- January 21 – Joint Meeting with WRSD and Brazeau County
- January 22-23 – AUMA President's Summit
- January 25 – Dr. Qureshi Cannabis Seminar
- January 27-28 – Strategic Planning Retreat
- January 30 – Drayton Valley Multicultural Association Welcome Night

##### 7.2. Councillor McGee

- January 21 – Joint Meeting with WRSD and Brazeau County
- January 24 – Webinar: Local Governments and Homeless Residents
- Upcoming February 16 – EPBR Family Day

**Regular Meeting of Council  
Minutes of February 5, 2020  
Page 4 of 5**

**7.3. Councillor Wheeler**

- January 22-23 – AUMA President's Summit

**7.4. Councillor Ballas**

- January 16 – Alberta Hemp Alliance Meeting
- January 17 – Cheque Signing
- January 20 – Meeting with Pembina Pipelines re: Zero Fee
- January 21 – Follow-up Meeting with CAO
- January 21 – Joint Meeting with WRSD and Brazeau County
- January 22 – Joint Council Gathering
- January 22 – Hemp Farming Processing
- January 25 – Dr. Qureshi Cannabis Seminar
- January 27-28 – Strategic Planning Retreat
- January 30 – Roundtable Meeting with AB Innovates
- January 30 – Drayton Valley Hospitality and Tourism Authority Meeting

**7.5. Deputy Mayor Peebles**

- Was not present to provide a report.

**7.6. Councillor Dodds**

- Zero fee and NorQuest Meetings
- Meeting with Pembina Pipelines re: Zero Fee
- Economic Development Committee Meeting
- Drayton Valley Municipal Library Board Meeting
- Sustainability Committee Meeting
- Hemp Farming Processing
- Joint Meeting with WRSD and Brazeau County
- Joint Council Gathering
- Strategic Planning

**7.7. Mayor Doerksen**

- January 21 – Joint Meeting with WRSD and Brazeau County
- January 22 – Joint Council Gathering
- January 27-28 – Strategic Planning Retreat
- January 30 – Roundtable Meeting with AB Innovates

**8.0 Information Items**

---

8.1. STAR Catholic Schools Board Meeting Highlights – January 2020

---

8.2. Thank You Note from Roger Coles Memorial Youth Sport Grant Recipient, Brianne Vig

---

8.3. Drayton Valley Municipal Library – 2019 Board Motions Summary and Outcomes and December 12, 2019, Meeting Minutes

---

**RESOLUTION #024/20**

Councillor Gammana moved that Council accept the above items as information as presented.

**CARRIED**

**Regular Meeting of Council  
Minutes of February 5, 2020  
Page 5 of 5**

**9.0 Adjournment**

Mayor Doerksen adjourned the meeting at 10:22 a.m.

---

MAYOR

---

CHIEF ADMINISTRATIVE OFFICER

DRAFT





# Town of Drayton Valley

## Delegation Request Form

Name(s): Carmen & Jason Roberts-Kowalchuk  
 Organization: Elevated Experience Camping operators of Willey West  
 Contact Number: 780-515-1007 Contact E-mail: Carmen@ElevatedExperienceCamping.com  
 Mailing Address: 3107-48 St Beaumont, AB, T4X 1V1

Meeting you would like to attend as a Delegation (please check all that apply)\*:

- ☒ Council Meeting  
☐ Governance & Priorities Committee Meeting  
☐ Special Meeting/Presentation  
☐ Administration Meeting

\* Request must be received a minimum of TWO WEEKS prior to the meeting being requested for; please refer to the Meeting Schedule for dates

Reason for Requesting Delegation:  
 (information only, request for funding, concern, etc)

An Introduction of the new operators of Willey West Campground and our 5 year vision and development Plan.

Additional Information Provided

*Please list the information you attached or included with your delegation request:*

Please indicate any preference you have for meeting:

Feb 26-2020

Please submit your request by:

Fax: 780.542.5753

E-mail:

admin-support@draytonvalley.ca

In person: 5120-52 ST





## Town of Drayton Valley Delegation Request Form

Name(s): Jessica Dusterhoff  
 Organization: New Aquatic Committee  
 Contact Number: 780 515-0523 Contact E-mail: jessicaanddean@live.ca  
 Mailing Address: 4125 43 ST Drayton Valley AB T7A 0B4

Meeting you would like to attend as a Delegation (please check all that apply)\*:

- ☒ Council Meeting  
☐ Governance & Priorities Committee Meeting  
☐ Special Meeting/Presentation  
☐ Administration Meeting

\* Request must be received a minimum of TWO WEEKS prior to the meeting being requested for; please refer to the Meeting Schedule for dates

Reason for Requesting Delegation:  
 (information only, request for funding, concern, etc)

Hand In New Aquatic Community support petition  
Do not need speaking time

### Additional Information Provided

Please list the information you attached or included with your delegation request.

Please indicate any preference you have for meeting:

Feb 26 meeting

Please submit your request by:

Fax: 780 542 5753

E-mail:

[admin-support@draytonvalley.ca](mailto:admin-support@draytonvalley.ca)

In person: 5120-52 ST

# TOWN OF DRAYTON VALLEY

## REQUEST FOR DECISION

<b>SUBJECT:</b>	Appointment of Deputy Mayor
<b>MEETING:</b>	February 26, 2020 Regular Meeting of Council
<b>PRESENTED BY:</b>	Administration on behalf of Council

### 1. PROPOSAL AND BACKGROUND:

The *Municipal Government Act* (MGA) Section 152(1) states that “[a] Council must appoint one or more councillors as deputy chief elected official so that (a) only one councillor will hold that office at any one time, and (b) the office will be filled at all times.”

As per Policy C-03-14, the position of Deputy Mayor for the Town of Drayton Valley is held on a rotating basis for a term of eight months. The order of rotation is based on the number of votes each Councillor received in the election in descending order: however, within Policy C-03-14, Council may choose to change the order of appointments. In keeping with that provision, Council amended the order of appointments following a vacancy in late 2018 (Resolution 253/18). The amended order is as follows:

Councillor Fayrell Wheeler	October 25, 2017 – June 30, 2018
Mr. Eric Butz	July 1, 2018 – October 23, 2018
Councillor Bill Ballas	October 31, 2018 – June 30, 2019
Councillor Corey Peebles	July 1, 2019 – February 28, 2020
Councillor Nancy Dodds	March 1, 2020 – October 31, 2020
Councillor Amila Gammara	November 1, 2020 – June 30, 2021
Councillor Thomas McGee	July 1, 2021 – October 31, 2021

### 2. BUDGET / GRANT / RESOURCE IMPLICATIONS:

There are no anticipated budgetary implications connected with this decision.

### 3. ALIGNMENT WITH LEGISLATION AND TOWN PLANS:

Type of Document	Yes ~ N/A ~ Partial	Comments
Provincial Acts / Regulations	Yes	MGA, Section 152
Municipal Bylaws	N/A	
Municipal Development Plan	N/A	
Sustainability Vision 2019-2021	N/A	
Town of Drayton Valley Strategic Plan 2019-2021	N/A	
Other Plans or Policies	Yes	Appointment of Deputy Mayor Policy C-03-14




### 4. POTENTIAL MOTIONS:

- A. That Council approve the appointment of Councillor Nancy Dodds as the Deputy Mayor for the period March 1, 2020 – October 31, 2020.
- B. That Council appoint \_\_\_\_\_ as the Deputy Mayor for the period March 1, 2020 - October 31, 2020.

**5. RECOMMENDATION**

**6. ATTACHMENTS:**

1. None

REPORT PREPARED BY:		REVIEWED BY:	
APPROVED BY:			

# TOWN OF DRAYTON VALLEY REQUEST FOR DECISION

SUBJECT:	Town of Drayton Valley-Brazeau County Intermunicipal Development Plan (IDP) Bylaw 2020/03/D Presented for First Reading
MEETING:	February 26, 2020 Regular Meeting of Council
PRESENTED BY:	Matt Ellis Senior Planner

## 1. PROPOSAL AND BACKGROUND:

Brazeau County Bylaw 1049-20 to adopt the proposed Intermunicipal Development Plan (IDP) received First Reading at the County's Regular Council meeting held on February 18, 2020.

Therefore, Intermunicipal Development Plan Bylaw 2020/03/D is presented for First Reading to Town of Drayton Valley Council (**See Attachment 1 Intermunicipal Development Plan 2020/03/D**).

Compared to current IDP, major changes include:

- Referrals/consistency of planning (Section 5.1)
  - Town of Drayton Valley (County refers planning/development applications to Town) Referral Area reduced from 800 meters inward from the Town/County boundary in all locations to 400 meters from the Town/County boundary, plus quarter-sections serviced by Town of Drayton Valley Sanitary Sewer/Water Services.
  - Brazeau County (Town refers planning/development applications to County) Referral Area increased from 100 meters inward from the Town/County boundary to 400 meters from the Town/County boundary.
  - Maximum referral timelines for Land Use Bylaw (LUB) amendments and subdivision applications reduced from 21 calendar days to 18 calendar days and Discretionary Use Development Permit applications reduced from 21 calendar days to 14 calendar days. The current 21-day maximum referral timeline for Municipal Development (MDP) amendments, Area Structure Plan (ASP) amendments, and road closures remains the same.
  - Elimination of redundant policies and growth projections that are likely outdated and updated mapping.
  - Incorporation of infographics to summarize and clarify the process of resolving potential intermunicipal disputes.

Overall, Administration feels the new IDP with the County is a plan that increases transparency yet ensures autonomy for both municipalities and shortens approval processes for applications that are subject to the IDP Referral Area.



## 2. BUDGET / GRANT / RESOURCE IMPLICATIONS:

Typical budget expenses are anticipated for co-hosting an open house with the County at the MCC and advertising the IDP in one or both local newspapers for at least two weeks prior to second and third reading.

## 3. ALIGNMENT WITH LEGISLATION AND TOWN PLANS:

Type of Document	Yes ~ N/A ~ Partial	Comments
Provincial Acts / Regulations	Yes	<p>Sections 230 and 606 (establish the requirements for sending notifications of public hearings).</p> <p>Section 631 (requirement for an IDP and required components of an IDP).</p> <p>Section 692 (requirement to hold a public hearing before giving second reading for an IDP or sending notifications of public hearings).</p>
Municipal Bylaws	Yes	Policies within the Land Use Bylaws of both municipalities shall not conflict with those of the IDP.
Municipal Development Plan	Yes	<p>The respective Municipal Development Plans of both municipalities provide the general direction for growth and development of either the County or Town as a whole, while the IDP provides the direction for growth/development of the area located in proximity to the current Town/County boundary.</p> <p>Policies contained in the MDP for either municipality must not conflict with those in the IDP.</p>
Sustainability Vision 2019-2021	N/A	None
Town of Drayton Valley Strategic Plan 2019-2021	Yes	<p><b>Goal Two-</b> The proposed IDP would reduce the amount of time that each municipality must provide to the other municipality for their opportunity to comment on some planning/development applications (such as Development Permits). From the Town's perspective, this would streamline the approval process for these applications where the subject lands are located within the IDP referral area.</p> <p><b>Process Plan-</b> A key part of the process for implementing Council's Strategic Plan is strengthening our partnership with our municipal neighbours. The proposed</p>

		Intermunicipal Collaboration Framework (ICF) and IDP strike a balance between maintaining autonomy for both municipalities and ensuring the long-term sustainability of shared resources.
Other Plans or Policies	Yes	<p>The proposed IDP will be part of the Proposed Town of Drayton Valley-Brazeau County Intermunicipal Collaboration Framework (ICF).</p> <p>Various plans, such as the Social Development Plan 2015-2019 and the Culture and Recreation Master Plan 2016-2020 apply where they affect lands located within the Plan Area. Any future amendments to these plans that involve land use decisions shall be consistent with the IDP.</p>

#### 4. POTENTIAL MOTIONS:




- A. That Council give First Reading to proposed Town of Drayton Valley-Brazeau County IDP 2020/03/D, as presented;
- B. That Council give First Reading to Town of Drayton Valley-Brazeau County IDP 2020/03/D, with amendments to \_\_\_\_\_.
- C. That Council decline to give First Reading to Town of Drayton Valley-Brazeau County IDP 2020/03/D.

#### 5. RECOMMENDATION

Administration recommends that Council give First Reading to proposed Town of Drayton Valley-Brazeau County IDP 2020/03/D.

#### 6. ATTACHMENTS:

##### 1. DRAFT Intermunicipal Development Plan Bylaw 2020/03/D

REPORT PREPARED BY:		REVIEWED BY:	
APPROVED BY:			

**Attachment 1**  
**DRAFT Intermunicipal Development Plan Bylaw 2020/03/D**

## BYLAW NO. 2020/03/D

### Name of Bylaw: Intermunicipal Development Plan

**WHEREAS**, the Municipal Government Act, RSA 2000, chapter M-26 authorizes Council of the town of Drayton Valley to work collaboratively with neighbouring municipalities to ensure the efficient land use planning adjacent to municipal boundaries;

**AND WHEREAS** the Town of Drayton Valley and Brazeau County have worked collaboratively on the preparation of an Intermunicipal Development Plan between both municipalities;

**AND WHEREAS** Council of the Town of Drayton Valley deems it expedient and proper, under the authority of and in accordance with the Municipal Government Act, RSA 2000, Chapter M-26 and amendments thereto, to adopt the Brazeau County and Town of Drayton Valley Intermunicipal Development Plan; and

**AND WHEREAS** the public participation requirements of Section 692 of the Municipal Government Act, RSA 2000, Chapter M-26, have been complied with;

**NOW THEREFORE** the Council of the Town of Drayton Valley, duly assembled, hereby enacts as follows:

1. **THAT** Schedule "A", attached hereto and forming part of this Bylaw shall be referred to as the "Brazeau County and town of Drayton Valley Intermunicipal Development Plan".
2. **AND THAT** this Bylaw shall repeal Bylaw 2011/17/D and any amending Bylaws thereto, of the Town of Drayton Valley.
3. **AND THAT** this Bylaw shall come into force and have effect from and after the date of third reading thereof.

Read a first time this \_\_\_\_ day of \_\_\_\_\_, 2020, A.D.

Public Hearing held this \_\_\_\_ day of \_\_\_\_\_, 2020, A.D.

Read a second time this \_\_\_\_ day of \_\_\_\_\_, 2020, A.D.

Read a third and final time this \_\_\_\_ day of \_\_\_\_\_, 2020, A. D.

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CHIEF ADMINISTRATIVE OFFICER

# **Brazeau County and Town of Drayton Valley Intermunicipal Development Plan**

Brazeau County Bylaw: 1049-20

Town of Drayton Valley Bylaw: 2020/03/D



## Table of Contents

<b>TABLE OF CONTENTS</b>	<b>3</b>
<b>1.0 INTRODUCTION AND BACKGROUND</b>	<b>4</b>
<b>2.0 PURPOSE OF THE PLAN</b>	<b>4</b>
<b>3.0 GOALS</b>	<b>4</b>
<b>4.0 PLAN AREA</b>	<b>5</b>
<b>5.0 LAND USE POLICIES</b>	<b>5</b>
5.1 REFERRAL(S) / CONSISTENCY OF PLANNING	5
5.2 AGRICULTURAL PRESERVATION	8
5.3 RESIDENTIAL	8
5.4 UTILITIES	8
5.5 COMMERCIAL AND INDUSTRIAL DEVELOPMENT	10
<b>6.0 TRANSPORTATION</b>	<b>10</b>
<b>7.0 ENVIRONMENTAL POLICIES</b>	<b>10</b>
<b>8.0 ECONOMIC AND SOCIAL DEVELOPMENT</b>	<b>12</b>
<b>9.0 IMPLEMENTATION AND ADMINISTRATION</b>	<b>12</b>
9.1 ADOPTION:	12
9.2. PLAN REVIEW AND AMENDMENTS:	12
9.3 DISPUTE RESOLUTION:	13
<b>APPENDIX A – DEFINITIONS</b>	<b>15</b>

### LIST OF FIGURES:

FIGURE 1 – PLAN AREA	6
FIGURE 2 – REFERRAL AREA	7
FIGURE 3 – RESIDENTIAL AREAS	9
FIGURE 4 – OPEN SPACES, CROWN LAND AND ESA	11

### LIST OF ACRONYMS:

ASP – Area Structure Plan  
 CAO – Chief Administrative Officer  
 ESA – Environmentally Sensitive Areas  
 IDP – Intermunicipal Development Plan  
 IDPC – Intermunicipal Development Plan Committee  
 LUB – Land Use Bylaw  
 MGA – *Municipal Government Act*  
 MGB – Municipal Government Board  
 MDP – Municipal Development Plan

## 1.0 INTRODUCTION AND BACKGROUND

Brazeau County (hereafter referred to as the County) and the Town of Drayton Valley (hereafter referred to as the Town) work collaboratively. The original Intermunicipal Development Plan (IDP) was written to enhance collaborative working processes following annexation in 2011. The purpose of this revised IDP is to update the methodology for intermunicipal planning for the next five (5) years, as required by Government of Alberta regulations

Brazeau County and the Town of Drayton Valley as per section 631 of the *Municipal Government Act* have agreed to jointly update their existing IDP to have a cooperative approach for the purpose of land use and development, managing growth, the environment, infrastructure, dispute resolution and other vital community services along their shared borders.

## 2.0 PURPOSE OF THE PLAN

The purpose of the IDP is to have a co-operative approach for the process of land use and development, managing growth, environmental matters, infrastructure and dispute resolution along the borders of the Town of Drayton Valley and Brazeau County.

The plan will contain policies for:

- Land use
- Environment
- Infrastructure
- Intermunicipal Programs
- Economic and Social Development

## 3.0 GOALS

The Town and the County recognize and respect the autonomy and mandate of each municipality and acknowledge the need to establish common plans and policies that seek:

- a) To collaboratively plan and confirm future land uses, infrastructure, transportation and development within the Plan Area;
- b) To establish a logical and orderly development for each municipality, while seeking the advancement and promotion of the region as a whole;
- c) To reduce the potential for future conflict(s) through communication and encourage understanding;
- d) To identify and conserve environmental features, recreation and open space;
- e) To provide a process and procedure for dispute resolution, amendments and administration of the plan; and

- f) To enhance opportunities for increased quality of life through a diversified local economy and quality community services.

## 4.0 PLAN AREA

The Plan Area is shown on Figure 1. It extends 0.8 kilometers to 2.4 kilometers (½ mile to 1½ miles) from the Town boundary as defined in the Annexation Settlement Agreement except to the east where it extends to the top of the North Saskatchewan River valley. The Plan Area extends inward 0.1 kilometre from the Town Boundary. The joint Plan Area covers approximately 4,583 hectares (11,325 acres) of land.

Agriculture is the predominant land use in much of the Plan Area with clusters of country residential subdivisions and the Drayton Valley Golf and Country Club.

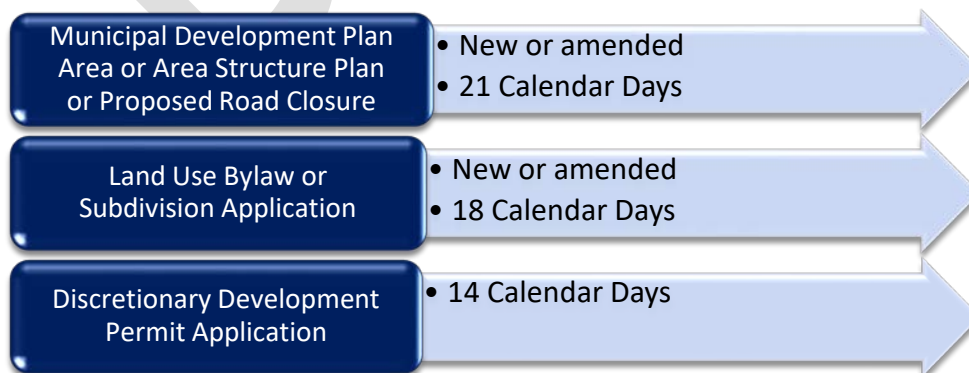
## 5.0 LAND USE POLICIES

Brazeau County and the Town of Drayton Valley will communicate in good faith on land matters within the Plan Area. Any disputes will be addressed through section 9 of this plan. Each municipality will maintain their autonomy within their current boundaries and within the Plan Area.

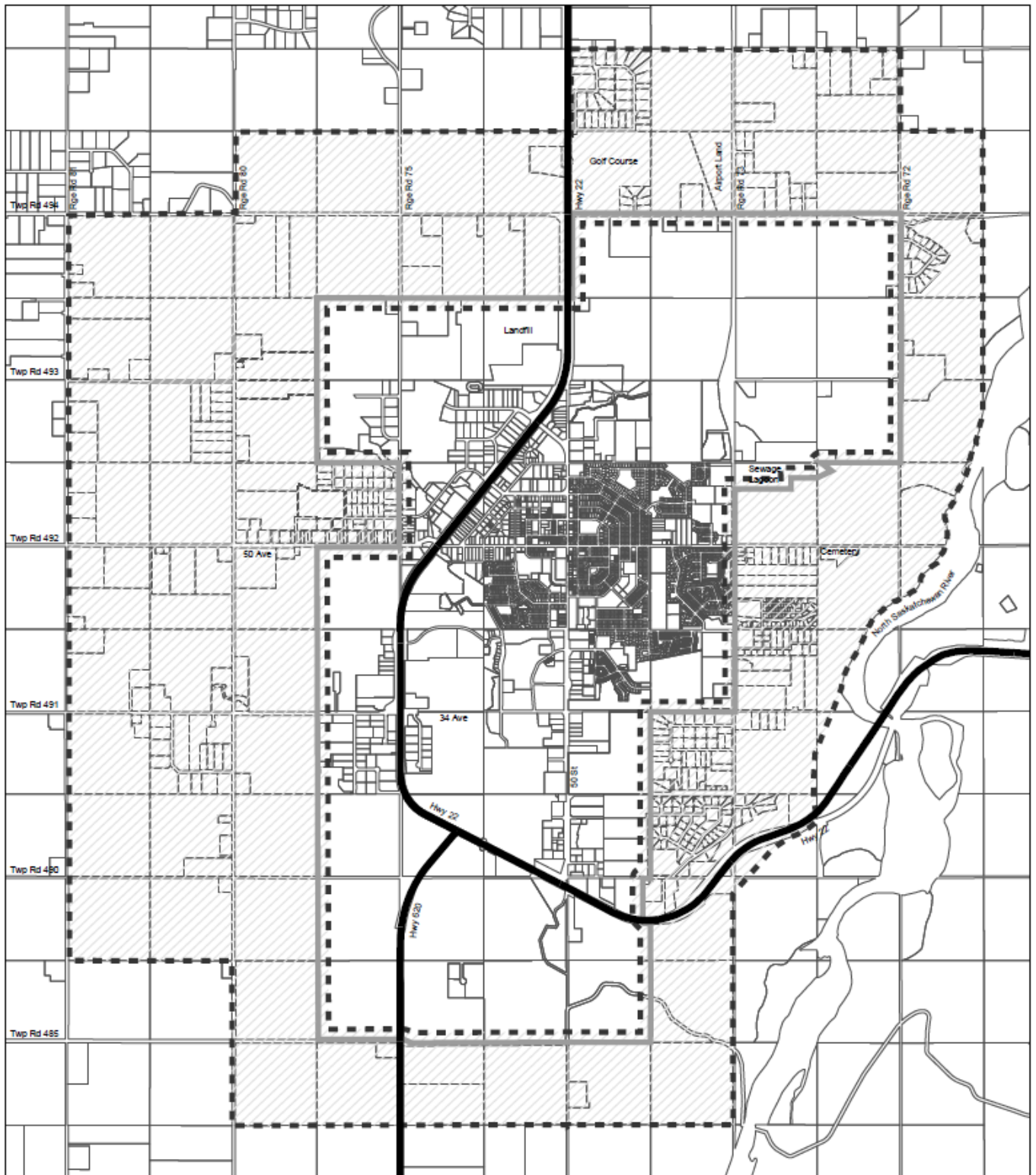
### 5.1 Referral(s) / Consistency of Planning



The referral area will be a 400 metre buffer on either side of the shared intermunicipal border, as well as quarter sections that have any part of them currently served by water and/or sewer infrastructure within the County (refer to Figure 2). The referral area shall be extended based on Brazeau County's five (5) year servicing strategy.

Major documents or applications, such as Area Structure Plans (ASPs), Municipal Development Plans (MDPs) and Land Use Bylaws (LUB) or their amendments, as well as subdivision and discretionary development permit applications, shall be referred to the adjacent municipality for review. Comments shall be provided to the referring municipality as outlined below. If no comments are received within the accepted timelines, the referring municipality will consider there are no objections, comments or concerns.



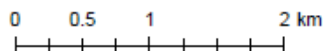


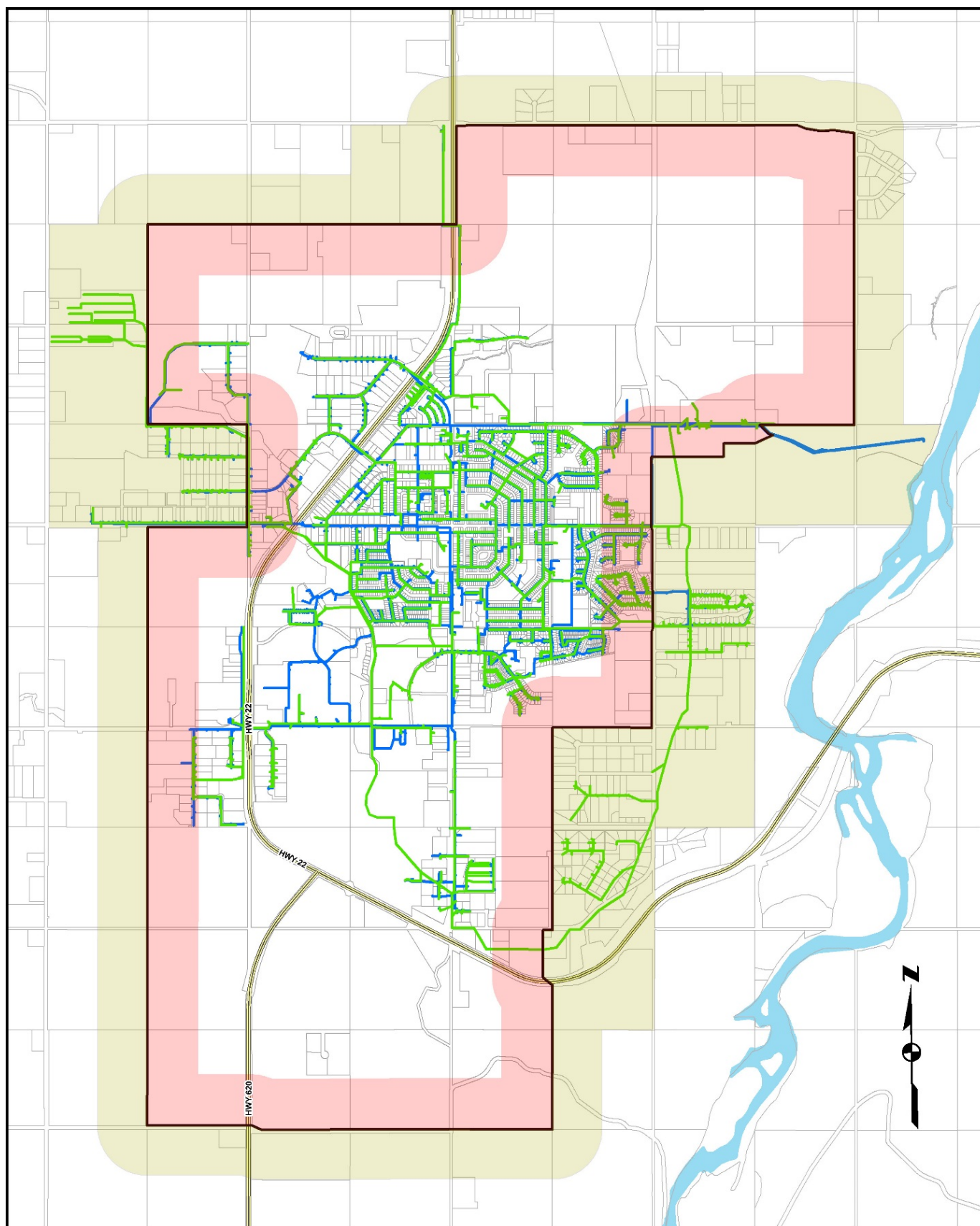


 Plan Area  
 Drayton Valley Boundary

**Brazeau County**  
**Town of Drayton Valley**  
**Intermunicipal Development Plan**

**Figure 1**  
**Plan Area**





Intermunicipal Development Plan  
Figure 2: Referral Areas



- Legend
- Town of Drayton Valley Referral Area
  - Brazeau County Referral Area
  - Town Boundary
  - Sanitary Grid
  - Water Main Grid

0 0.5 1 Km

This map is for advisory purposes only and does not replace a legal land survey. It is based on data sources deemed reliable but the Town of Drayton Valley is not responsible for errors or omissions.

February, 2020



## 5.2 Agricultural Preservation

Agricultural district is the most prevalent land use in the Plan Area. Brazeau County will consider both economic development, and quality of agricultural land when applications are received.

## 5.3 Residential

New residential development should be considered in currently serviced areas and in conjunction between the two municipalities.

### *Objectives:*

- Identify areas that are suitable for residential growth and specify density targets within the overall Plan Area;
- Accommodate various land uses (commercial, recreational and institutional) that are compatible with existing and future residential uses;
- Mitigate conflicts between future residential uses and non-residential uses; and
- Mitigate existing conflicts between residential land uses and non-residential land uses.

### *Policies:*

- Residential development within the Plan Area shall be generally consistent with the areas identified as residential in Figure 3.
- Residential subdivisions shall be designed so individual lots do not directly access highways or major arterial roadways.
- All new residential lots within the Plan Area shall be required to connect to Town sewer and water infrastructure once it is made available.

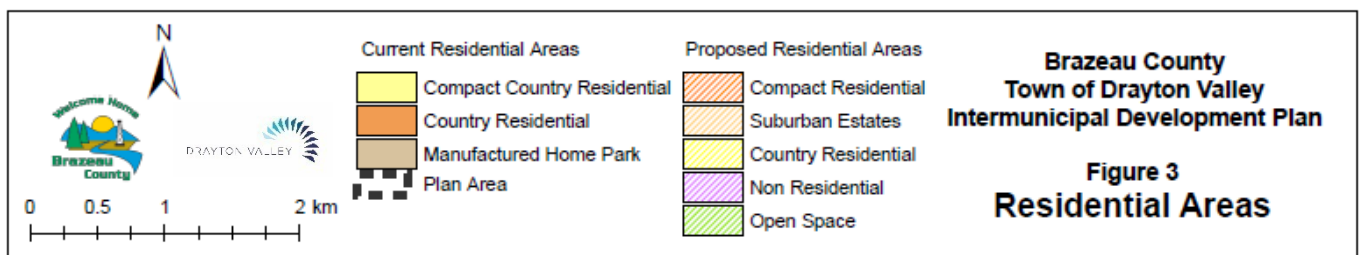
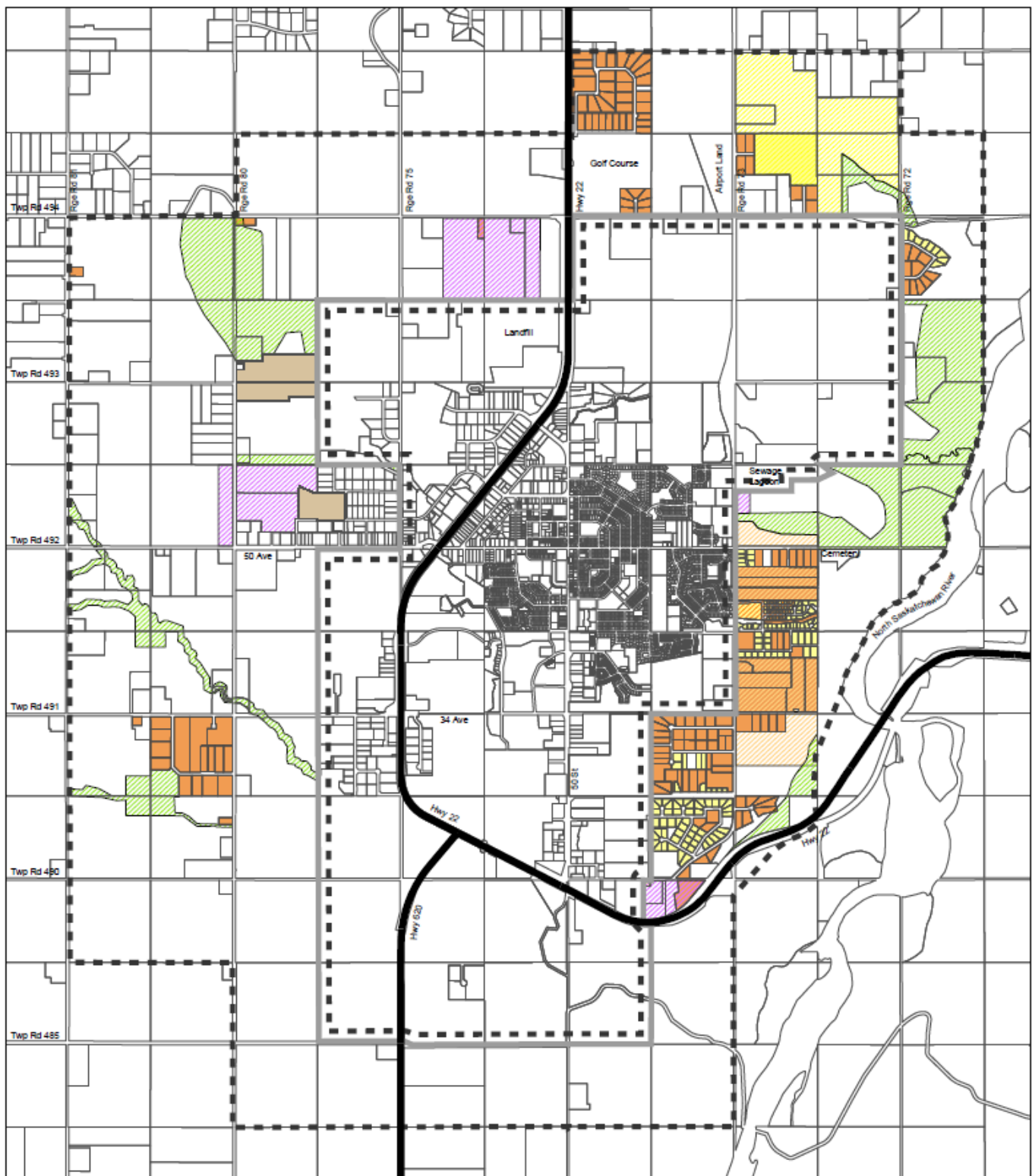
## 5.4 Utilities

Utilities typically refers to natural gas, power, municipal water, stormwater and sewer systems. The provision of water and sewer service for existing and future development within the Town and for the broader IDP area will be critical for the growth of the area. The Town owns and operates its own water and sanitary sewer distribution and treatment system. Natural gas is supplied within the Plan Area by ATCO Gas Co-op and Evergreen Gas Co-op. Power is supplied by the Drayton Valley Rural Electrification Association.

### *Objectives:*

- The Town and County should maintain current information about existing and proposed major utility corridor projects.
- Collaboration between the Town and the County to develop an effective water, stormwater and sewer management system.
- Future discussions about developments within the Plan Area should occur between the County and the Town to determine potential opportunities and areas of focus for the provision of municipal water, stormwater and sewer services.





## 5.5 Commercial and Industrial Development

Both municipalities recognize that continued growth and development of commercial and industrial lands is vital for the economic success of the region.

### *Objectives:*

- Identify lands within the Plan Area for Commercial and Industrial developments where sites have adequate access to road systems and in locations that minimize their impacts on surrounding land uses.
- Collaborate to mitigate impacts between Commercial and Industrial uses and non-Commercial and Industrial uses.

## 6.0 TRANSPORTATION

Transportation systems within the Plan Area are a critical component of ensuring economic development, and a high quality of life. Roadways must be provided in a manner that delivers an efficient method of travel for residents, visitors and businesses of both municipalities, and is cost-efficient for both municipalities. The shared transportation system must be designed in a manner that is safe for all road users, including motorists, cyclists and pedestrians.

### *Objectives:*

- Provide a transportation system within the Plan Area that meets the needs of both municipalities, and is safe, efficient and effective for all road users.

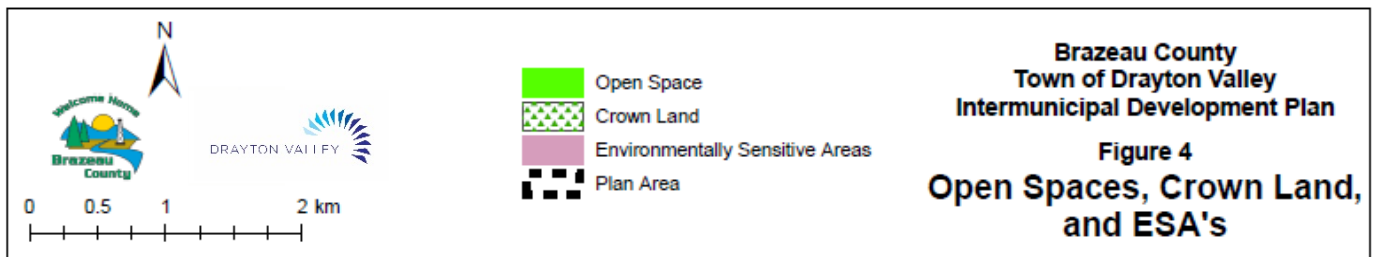
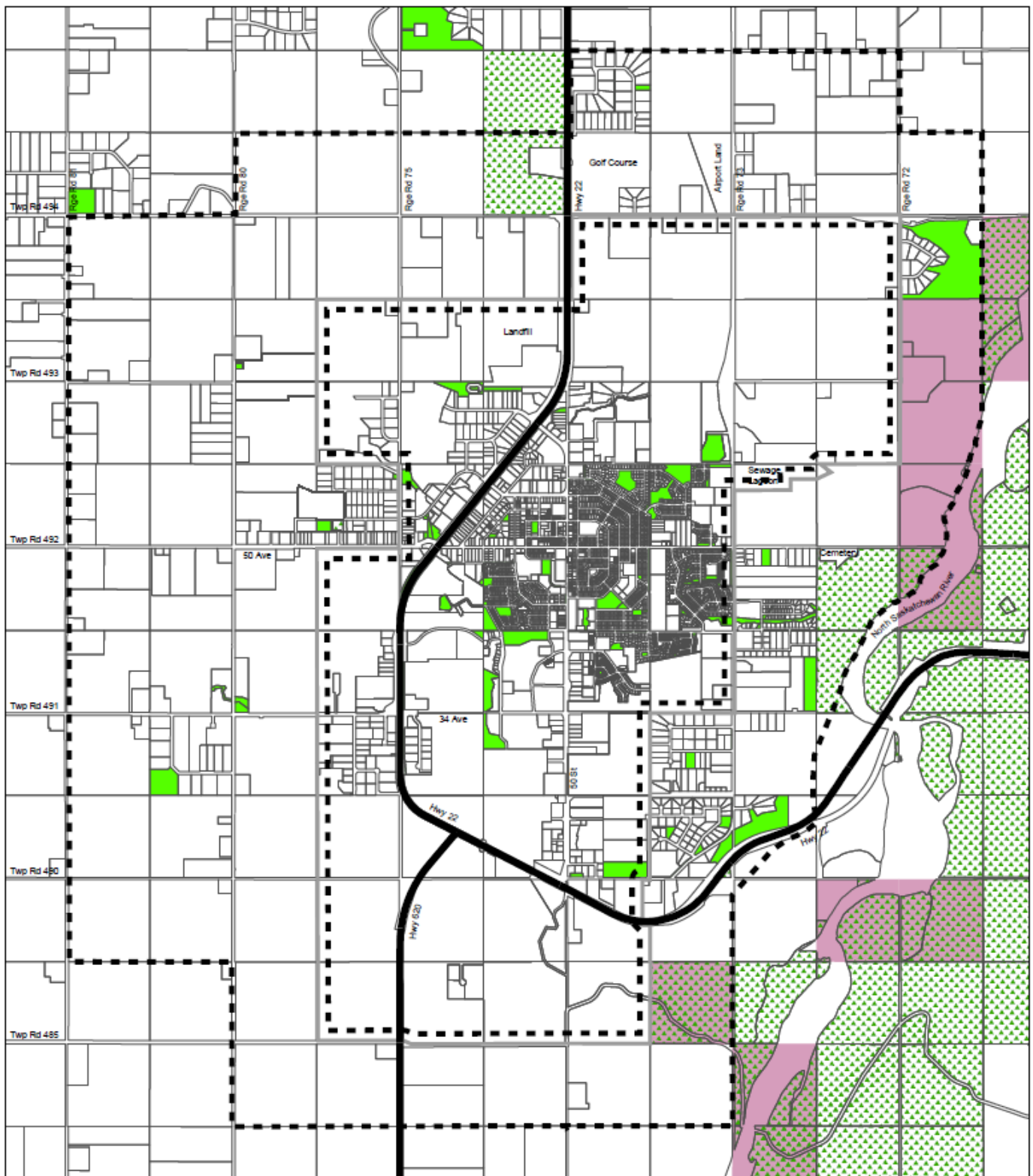
### *Policies:*

- The Town and County shall collaborate on new and expanding development(s) within the Plan Area to ensure long-term transportation corridors are secured to maintain a safe, coordinated and efficient road network.
- The municipalities shall clearly define the responsibilities and standards for roadway design, construction, and maintenance within the Plan Area between Alberta Transportation, developers, the Town and the County.

## 7.0 ENVIRONMENTAL POLICIES

Brazeau County and the Town of Drayton Valley will promote environmental stewardship and the health of the regional ecosystem through the following policies.

- Open Space, Crown Land and Environmentally Significant Areas have been identified on Figure 4.
- Both Brazeau County and the Town of Drayton Valley shall follow Provincial Regulations as they pertain to the dedication or classification of Environmental Reserve, Municipal Reserve and Conservation Easements.



- Both municipalities shall recognize the importance of wetlands, riparian areas, watercourses and waterbodies, and will collaborate when reviewing proposals which may impact watershed(s) in the Plan Area.
- Through respective Land Use Bylaws, both municipalities shall enforce appropriate development setbacks from the North Saskatchewan River, waterbodies, watercourses, and hazardous landscapes.

## 8.0 ECONOMIC AND SOCIAL DEVELOPMENT

Brazeau County and the Town of Drayton Valley mutually encourage opportunities for a diversified economy and recognize the benefits it offers in enhancing regional competitiveness. The top industries in our local economies are:

- Oil and Gas;
- Forestry;
- Agriculture; and,
- Recreation.

The provision of quality community services and programming is recognized by both municipalities to enhance residents' quality of life. Both Municipalities may choose to collaborate on any social, recreational, economic development or tourism initiative which may affect the Plan Area.

## 9.0 IMPLEMENTATION AND ADMINISTRATION

The *Municipal Government Act* requires that an Intermunicipal Development Plan contain provisions related to the administration of the plan and a procedure to be used, by one or more of municipalities, to amend or repeal and replace the IDP.

### 9.1 Adoption:

The Intermunicipal Development Plan shall be adopted by Bylaws by Brazeau County and the Town of Drayton Valley in accordance with the *Municipal Government Act*.

Both Brazeau County and the Town of Drayton Valley shall administer the provisions of the Intermunicipal Development Plan.

### 9.2. Plan Review and Amendments:

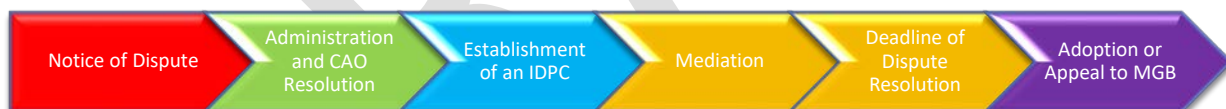
The plan shall be reviewed every five (5) years following the adoption.

If there is objection to or amendments to the plan by either municipality an Intermunicipal Development Plan Committee (IDPC) shall be established to review and discuss any changes to the Bylaw.

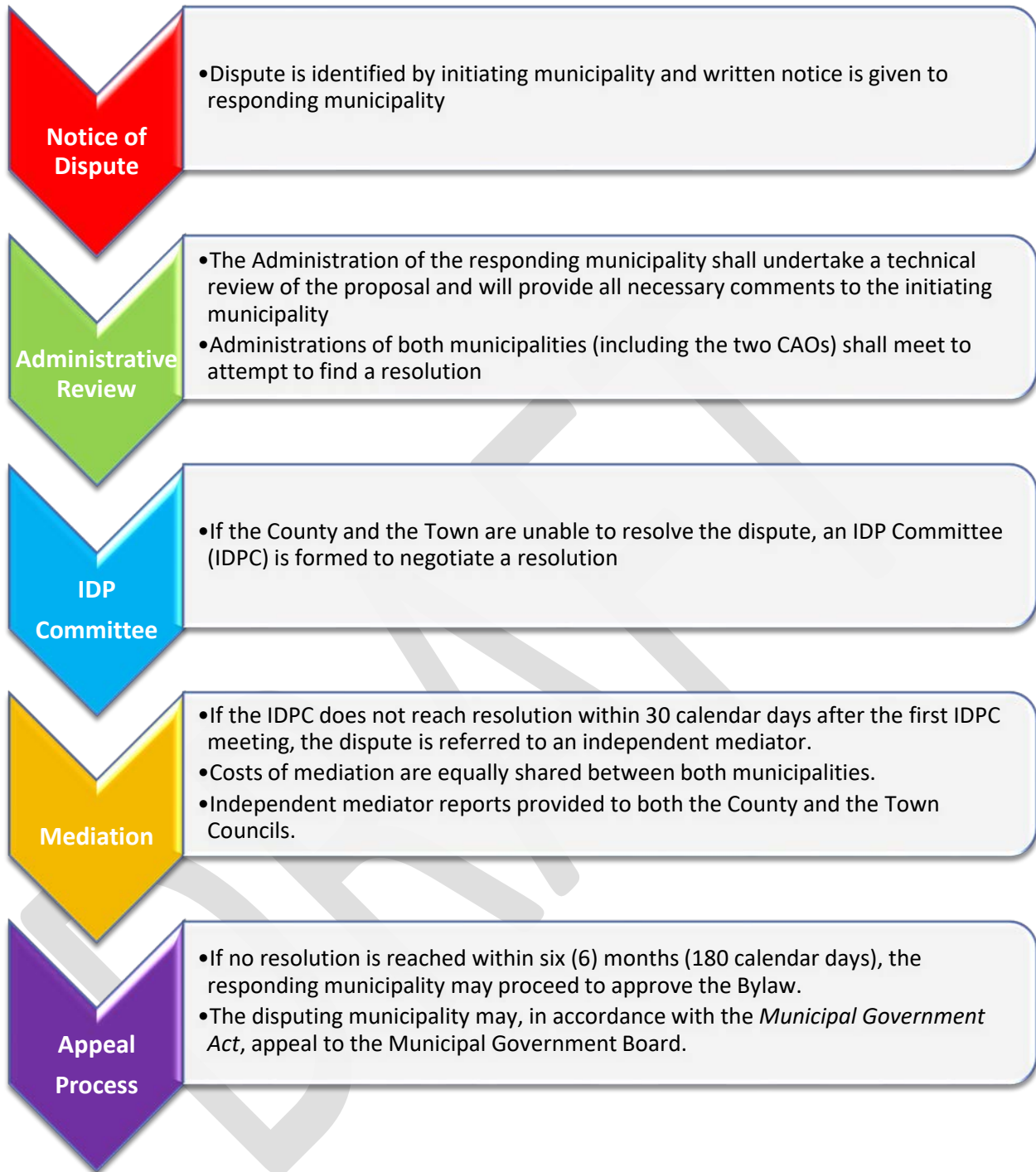
### 9.3 Dispute Resolution:

The implementation of an intermunicipal dispute resolution mechanism is a requirement of all Intermunicipal Development Plans pursuant to the *Municipal Government Act*. In order to satisfy this requirement and to ensure that the principles of fairness and due process are respected, a dispute resolution process consisting of the six (6) stages is provided.

- 1) When a dispute is identified, written notice is required to be given to the adjacent municipality.
- 2) Administration from each municipality along with the two (2) Chief Administrative Officers (CAOs), shall meet and attempt to resolve the dispute
- 3) In cases where administration and the two (2) CAOs cannot resolve the dispute an IDPC shall be established to review the dispute and negotiate a resolution.
- 4) If the IDPC does not reach a resolution by the thirtieth (30<sup>th</sup>) calendar day following the first meeting the dispute will then be referred to mediation.
- 5) The services of an independent mediator will be retained and they will be required to present a written report with recommendations to both Councils. The cost of the mediation shall be shared equally by both Brazeau County and the Town of Drayton Valley.
- 6) If the dispute has not been resolved within six (6) months after the notice is given; the municipality may proceed to adopt the Bylaw and the other municipality may, in accordance with the MGA, appeal to the Municipal Government Board (MGB).







# Appendix A – Definitions

---

**Annexation** means the transfer of land from the jurisdiction of one municipality to another municipality. The *Municipal Government Act* defines the process through which annexation occurs.

**Area Structure Plan (ASP)** means a statutory plan that provides the framework for subdivision and development for an area of undeveloped land within the municipality. This document is prepared in accordance with the *Municipal Government Act* and adopted by Council.

**Bylaw** means a law made by a municipality in accordance with the powers delegated to it under the *Municipal Government Act*.

**Conservation Easement** means an interest, in a particular portion of land, is held by the municipality for the purpose of protecting and/or conserving the natural environment.

**Development Permit** means a document that is issued under a land use bylaw and authorizes a development.

**Discretionary Use** means a structure or use of land that may be allowed in a given district at the discretion of the Development Authority.

**Environmentally Significant Areas** means an area of land that generally has an important role in the long-term maintenance of: (1) biological diversity, (2) physical landscape features, (3) ecological services and function, and/or (4) other natural processes. A quarter section must have an overall ESA value of greater than 0.189 to be designated as an Environmentally Significant Area in the province of Alberta.

**Environmental Reserve** means land dedicated to a municipality where it is determined to be undevelopable due to environmental conditions, in accordance with section 664 of the *Municipal Government Act*.

**Land Use** means the manner in which the land may be used or occupied. Typically the information is provided in the municipality's Land Use Bylaw.

**Land Use Bylaw (LUB)** means a statutory document that divides a municipality into districts. The LUB establishes procedures for processing and deciding development, including subdivisions, within the municipality. The document has rules which affect how each parcel of land in the municipality may be used and developed.

**Mediation** means a process involving a neutral person as a mediator who may be engaged in order to assist municipalities in resolving a dispute. The purpose of a mediation would be to reach mutually acceptable recommendations by facilitating communication and identifying issues and interests of both municipalities.

**Municipal Development Plan (MDP)** means a statutory plan adopted by Council that outlines the current and future goals, objectives and policies to help guide a municipality's physical, social and economic development. The plan is used to provide direction and assist in managing growth and development.

**Municipal Government Board (MGB)** is an independent and impartial quasi-judicial board established under the *Municipal Government Act* to make decisions about land planning and assessment matters.

**Municipal Reserve** means land that is owned by a municipality to provide for parks, recreation or school authority purposes.

**Open Space** means land owned by a municipality as municipal reserve or environmental reserve.

**Riparian** means the transitional area between upland and aquatic ecosystems bordering a watercourse.

**Setback** means the distance between a property line or feature and part of a site or development. Setbacks are governed through the Land Use Bylaw.

**Statutory Plan** means a plan adopted by Council as a municipal bylaw under the authority of the *Municipal Government Act*. Statutory Plans include; an intermunicipal development plan, a municipal development plan, an area structure plan and an area redevelopment plan.

**Subdivision** means the division or consolidation of land that creates a new titled parcel of land from an existing parcel of land.

# TOWN OF DRAYTON VALLEY

## REQUEST FOR DECISION

<b>SUBJECT:</b>	Municipal Development Plan, Land Use Bylaw Review Steering Committee
<b>MEETING:</b>	February 26, 2020 Regular Meeting of Council
<b>PRESENTED BY:</b>	Matt Ellis Senior Planner

### 1. PROPOSAL AND BACKGROUND:

Administration held its first conference call with the project team from ISL Engineering and Land Services (hereafter referred to as ISL) on January 16, 2020, to commence the MDP/LUB and Signage Bylaw Review and Update.

The next step of the project is to appoint a project Steering Committee that will sit for the duration of the project. Administration stresses the overall role of the Steering Committee is to focus on the “big picture” from a broad range of perspectives among the community regarding the overall land use planning direction of the Town that will assist ISL in completing the updated MDP and LUB (which will include the Signage Bylaw). More specifically, responsibilities of the steering committee are:

- To reflect and provide comments on Strengths, Weaknesses, Opportunities and Threats (SWOT) in the context of Drayton Valley that highlight the areas of the current planning framework that need updating;
- Articulate interests, concerns and perspectives regarding economic, environmental and social issues being voiced in the community at committee meetings; and
- Provide feedback on draft documents for Administration and the ISL project team.

#### ***Steering Committee Composition***

To be effective, a Steering Committee must be comprised of enough widely respected community leaders that represent a diverse range of business, environmental and social interests in the Town and have a reasonable understanding of land use planning issues in the context of Drayton Valley. The ISL Project Team recommends a total Steering Committee size of nine people. Each of these committee members input from the respective community groups they represent and report back to the steering committee. At the same time, the Committee must not be so large that it becomes difficult for the Project Team to adequately consider the number of potentially competing perspectives, which stifles progress towards completing the project.

Council participation on the Committee is not mandatory. However, ISL recommends that one Council member be appointed as a regular member to ensure regular feedback to other Council members regarding overall progress of the project, yet also ensure that community stakeholders feel they have a voice to represent them on the Committee. An alternate Council member to attend any meetings in the absence of the regular Committee member may also be appointed. Therefore, if Council wishes to have representation on the MDP/LUB Review Steering Committee, Administration requests confirmation of one Council member as a regular Steering Committee member and one Council member as an alternate Steering Committee member by no later than February 12, 2020, to be confirmed at the Regular Council Meeting on February 26, 2020.

Persons appointed to occupy the remaining Steering Committee positions will be respected community leaders who represent a broad range of economic, social and environmental interests within the Town.

### ***Chair and Town Administration***

Independent and effective facilitation is one of the most important elements of a highly functioning Steering Committee. Therefore, ISL Project Manager Brian Conger will serve as the Steering Committee Chair to ensure that meetings stay on track, assure that diverse viewpoints are considered and build consensus. Senior Planner and Town Project Manager Matt Ellis will attend all Steering Committee meetings as general advisor on behalf of Town Administration.

### ***Time Commitments***

To control travel costs for the ISL Project Team, Steering Committee meetings will be held during the afternoon prior to the public open houses in the early evening. Time commitments for Steering Committee members consist of:

- Steering Committee Orientation and Triple Bottom Line (3BL)/ Strengths, Weaknesses, Opportunities and Threats (SWOT) Analysis in February of approximately 3 hours;
- General review and comment of draft MDP and LUB documents; and
- Two afternoon Steering Committee meetings of 2-3 hours each (4-6 hours total) in May and September.

Although it is difficult to precisely estimate the amount of time required to review draft MDP and LUB documents, prior to Steering Committee meetings, Administration does not expect this to be an onerous responsibility. Draft MDP and LUB documents will also be distributed to Steering Committee members during the week that precedes Committee meetings, to provide enough time for review.

## **2. BUDGET / GRANT / RESOURCE IMPLICATIONS:**

A total of \$115,000 has been allocated towards the MDP/LUB Review in the Planning & Development interim budget for 2020. According to the ISL's fee schedule (**Attachment 1- MDP/LUB Review Fee Schedule**), the Steering Committee orientation and 3BL/SWOT analysis and two Steering Committee meetings represent the following costs as part of the overall budget for the MDP/LUB Review and Update:

- Steering Committee orientation and 3BL/SWOT analysis- \$3,824;
- Steering Committee meeting 1- \$2,803
- Steering Committee meeting 2- \$2,803

Administration has also budgeted approximately \$500 for meals provided at the above-noted Steering Committee meetings.

## **3. ALIGNMENT WITH LEGISLATION AND TOWN PLANS:**

Type of Document	Yes ~ N/A ~ Partial	Comments
Provincial Acts / Regulations	Yes	<i>Municipal Government Act</i> , Section 632, Division 5  Subdivision and Development Regulation 43/2002

Municipal Bylaws	Yes	<p>Land Use Bylaw 2007/24/D, Signage Bylaw 2016/12/D proposed to be updated.</p> <p>The Land Use Bylaw and Signage Bylaw will be consistent with other Town Bylaws that directly or indirectly affect the enjoyment and use of land.</p>
Municipal Development Plan	Yes	Municipal Development Plan 2012/27/D proposed to be updated.
Sustainability Vision 2019-2021	N/A	<p>Goals of the Sustainability Vision include incorporating more natural landscaping in the community, building additional trails that connect to existing trails, incorporating best practices for creek slope and bed management, promoting design standards that are consistent with the Waterwise Strategy and incorporating safer, more sustainable transportation and neighbourhood design options. The updated MDP will include policies that generally set the direction for future land use planning decisions that are consistent with these goals.</p> <p>The updated LUB will include the more technical development standards/regulations that implement the direction that is articulated in the MDP.</p>
Town of Drayton Valley Strategic Plan 2019-2021	N/A	An update of the Municipal Development Plan, Land Use Bylaw and Signage Bylaw will contain policies that are consistent with the objectives of the Strategic Plan and, therefore, meet each of its three goals: Recovery in Drayton Valley, Continue to Provide Service to Residents and A Sense of Community.
Other Plans or Policies	Yes	<p>Economic Development Strategy: The Strategy's aim is to "leverage local talent, creativity and investment to foster entrepreneurship and diversify the economy." An update of the Town's current planning framework will include applicable land use policies that will as much as possible, foster entrepreneurship and diversification.</p> <p>Recreation, Parks and Culture Master Plan: The updated MDP and LUB will identify opportunities for recreation amenities that are consistent with the Master Plan.</p>




		Area Structure Plans: The future MDP will contain policies that set the direction for future ASPs that are passed to guide the design of neighborhoods. The new LUB will contain the more detailed regulations/standards that implement the policies of the ASPs.
--	--	---

#### 4. POTENTIAL MOTIONS:

- A. That Council appoint \_\_\_\_\_ as a regular member and \_\_\_\_\_ as an alternate member of the MDP/LUB Review and Update Steering Committee.
- B. That Council appoint \_\_\_\_\_ as a regular member of the MDP/LUB Review and Update Steering Committee.
- C. That Council appoint zero members to the MDP/LUB Review Steering Committee.

#### 5. ATTACHMENTS:

1. MDP/LUB Review Fee Schedule

REPORT PREPARED BY:		REVIEWED BY:	
APPROVED BY:			

# TOWN OF DRAYTON VALLEY

## REQUEST FOR DECISION

<b>SUBJECT:</b>	Social Development Plan 2020-2024
<b>MEETING:</b>	February 26, 2020 Regular Meeting of Council
<b>PRESENTED BY:</b>	Annette Driessen, General Manager of Community Services

### 1. PROPOSAL AND BACKGROUND:

The Town of Drayton Valley and Brazeau County collaborated on the development of a Social Development Plan. This Plan focused on enhancing the quality of life for the residents of the community and helped provide a direction for future decisions in key areas identified by the community. The Plan also served in assisting several non-profit community organizations in setting their strategic plans. Grant applications submitted by the municipalities or non-profit organizations are supported by referencing the Social Development Plan.

The Social Development Plan was created for a five-year period ending December 2019. One of the goals of the Community Services Department was to update the Social Development Plan for the next five-year period of 2020-2024. The new draft also focuses on similar objectives of the previous Plan. The Plan differs, however, by recognizing the achievements and strengths of the community and its municipalities in the preceding five years. These successes provide the motivation to strive to accomplish remaining actions and initiatives identified in the Plan.

The draft Social Development Plan 2020-2024 is being presented to Town Council for its review and consideration.

### 2. BUDGET / GRANT / RESOURCE IMPLICATIONS:

The review and update of the Social Development Plan was completed in-house by the Community Services Department. All Town Departments and County Administration were provided the opportunity to provide comments and input. Printing of the Plan for distribution will be completed in-house.

### 3. ALIGNMENT WITH LEGISLATION AND TOWN PLANS:

Type of Document	Yes ~ N/A ~ Partial	Comments
Provincial Acts / Regulations	N/A	
Municipal Bylaws	N/A	
Municipal Development Plan	N/A	
Sustainability Vision 2019-2021	Yes	The Town of Drayton Valley Sustainability Vision 2019-2021 and the Social Development Plan have a lot of the same similar goals which will also achieve similar outcomes.
Town of Drayton Valley Strategic Plan 2019-2021	Yes	The Town of Drayton Valley Strategic Plan sets out to achieve the following goals: <ul style="list-style-type: none"> <li>Respond to the changing requirements of Drayton Valley by adapting services</li> </ul>






		and programs; and <ul style="list-style-type: none"> <li>Identify priorities, whether service is acceptable, or change is needed, clarify where resources/effort should be directed.</li> </ul>
Other Plans or Policies	N/A	

**4. POTENTIAL MOTIONS:**

- A. That Council receive the 2020-2024 Social Development Plan as information only.
- B. That Council adopt the 2020-2024 Social Development Plan as presented.
- C. That Council table this matter for further discussion.

**5. RECOMMENDATION****6. ATTACHMENTS:**

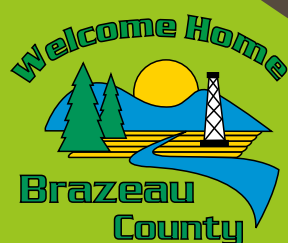
- 1. Social Development Plan 2020-2024

REPORT PREPARED BY:		REVIEWED BY:	
APPROVED BY:			





# 2020 - 2024 Social Development Plan





# Contents

What is a Social Development Plan? . . . . .	3
The Preferred Future for our Community . . . . .	4
Listening to the Community . . . . .	6
Building on the Strengths of the Community . . . . .	6
Working Collaboratively . . . . .	6
Building Community Resilience . . . . .	6
Celebrating and Building Upon the Successes . . . . .	7
Encouraging Volunteerism . . . . .	7
Providing for All . . . . .	8
Implementing the Social Development Plan . . . . .	8
Social Development Plan Goals, Strategies and Actions . . . . .	8
A Responsible, Responsive and Resilient Community . . . . .	9
A Caring and Inclusive Community . . . . .	12
A Community Fulfilled with Food that is Accessible and Secure for All . . . . .	15
A Distinct and Livable Community . . . . .	16
A Community Enriched with Innovation and Learning . . . . .	18
A Community Thriving in Wellness and Health . . . . .	20
A Creative Community Rich in Heritage, Unique in Identity . . . . .	23



# Social Development Plan

## for the Town of Drayton Valley and Brazeau County

V@Á[ , } Á -Ö:æq } Áæ^ Áæ áÖ:æ^æ Ö[ ~ } c Á [ \ \^áÁ \* ^@!Á Áç^[] Áæ á Ö[ &Ö^ç^[] { ^ } Ö|æ Á  
 †!Á@áÁ { { ~ } æ• Á/ @áÁ ||æ[ \æ^ Á) áæ[ \ Á Á áææ^ Á -Á@ Á} çá[ ] { ^ } Ö! Á[] ^!æ } Áæ áÁ  
 ] æq ^! • Ö ÁæÁ çá • Á Á@áÁ { { ~ } æ• Áæ áÁ^ • Á@ Á} ^ Á! Á@ Á[ æ Éææ\* á • Áæ áÁæ } Á -Á@ Á|æ È  
 V@!^†! É@ ~ \* Ö Ö Á Ö[ &Ö^ç^[] { ^ } Ö|æ Á ÖÖÖÁ@ Á! { • Áö! Á { { ~ } æ + Áæ áÁ@ Á { { ~ } æ +  
 !^! Á Á@ Á[ , } Á -Ö:æq } Áæ^ Áæ áÖ:æ^æ Ö[ ~ } c .

### What is a Social Development Plan?

Ö[ &Ö^ç^[] { ^ } Ö|æ Á ÁÁ { } !^@ • æ^ Á |æ Á@Á & • • Á } Á } Öæ & \* Á@ Á~ ææ Á -ÁÁ! Á@ Á  
 residents Á -ÁÁ { { ~ } æ Áæ áÁ@ || Á! [ çá^ Ááá^ & } Á! Á! c! ^ Á^ & } • Á Á@ Á^ Áæ^æ Á) çá áÁ^ Á  
 & { { ~ } æ Á ^! á! • ÁÖÁ Á~ áÁ@ ~ \* Ö Á ||æ[ \æ^ Á-†! • Á -residents É! \* æ ä æ } • Áæ áÁ[ ç^! ] { ^ } t,  
 æ áÁ^æ • Áææ & Áç ^) Á@ Á[ &É@ æÖæ áÁ & ] [ æ Á^á • Á -Á@ Á { { ~ } æ ÈV@ Ád^ } \* Ö Áæ  
 Û[ &Ö^ç^[] { ^ } Ö|æ Á • Á Áææ Á Á } \* æ ^ residents É [ áá^ Á@ Á { { ~ } æ Áæ áÁ Áá †! & Áæ á  
 á~ áÁ [ ] Á@ Á [ \ \^áÁ æ^ Áá \* Á [ ] ^.

#### A Social Development Plan:

ÁÁÁ ÁÁ ~ ] [ ! • Á áææ æææáá • Á } & ~ !æ ^ • Áresident Á } \* æ ^ { ^ } d  
 ÁÁÁ ÁÁ ^ • Á@ Á[ , ^! Á -Á &æ! !\* æ ä æ } • Á & áá \* Á! çá Á~ á • Á  
 ÁÁÁ áÁ! ææ Á) ç! ] á^ • Á  
 ÁÁÁ ÁÁ æ ^ • Á@ Á [ • Ö! Á ] Éææ } ææ • • Á çá \ • É! ^) Á] ææ • É  
 ÁÁÁ { { ~ } æ Á! áÁ  
 ÁÁÁ Ö áá • Á • áá } & Á Á@ Á { { ~ } æ Áæ áÁ  
 ÁÁÁ ÁÁ [ ] ç^ • Á@ Á { { ~ } æ q Á~ ææ Á -Áá Á

# The Preferred Future for our Community

## Our community is:Á

F Ygdc bg]V`YŽfYgdc bg]j Y`UbX`fYg]`]Ybh

~~ÁÁÁÁÁ~~ ~~ÖÖÖÖÖ~~ æ d } Á æ / ^ Á æ á / Ö æ ^ æ / Ö { ~ } c Á æ ^ & { { ~ } ä • Á  
~~ÁÁÁÁÁÁÁÁÁÁ~~ Á d ^ } \* c Á æ á Á • ä } & É

[illegible]

𐀀𐀁𐀂𐀃𐀄𐀅𐀆𐀇𐀈𐀉𐀊𐀋𐀌𐀍𐀎𐀏𐀐𐀑𐀒𐀓𐀔𐀕𐀖𐀗𐀘𐀙𐀚𐀛𐀜𐀝𐀞𐀟𐀠𐀡𐀢𐀣𐀤𐀥𐀦𐀧𐀨𐀩𐀪𐀫𐀬𐀭𐀮𐀯𐀰𐀱𐀲𐀳𐀴𐀵𐀶𐀷𐀸𐀹𐀺𐀻𐀼𐀽𐀾𐀿𐁀𐁁𐁂𐁃𐁄𐁅𐁆𐁇𐁈𐁉𐁊𐁋𐁌𐁍𐁎𐁏𐁐𐁑𐁒𐁓𐁔𐁕𐁖𐁗𐁘𐁙𐁚𐁛𐁜𐁝𐁞𐁟𐁠𐁡𐁢𐁣𐁤𐁥𐁦𐁧𐁨𐁩𐁪𐁫𐁬𐁭𐁮𐁯𐁰𐁱𐁲𐁳𐁴𐁵𐁶𐁷𐁸𐁹𐁺𐁻𐁼𐁽𐁾𐁿𐂀𐂁𐂂𐂃𐂄𐂅𐂆𐂇𐂈𐂉𐂊𐂋𐂌𐂍𐂎𐂏𐂐𐂑𐂒𐂓𐂔𐂕𐂖𐂗𐂘𐂙𐂚𐂛𐂜𐂝𐂞𐂟𐂠𐂡𐂢𐂣𐂤𐂥𐂦𐂧𐂨𐂩𐂪𐂫𐂬𐂭𐂮𐂯𐂰𐂱𐂲𐂳𐂴𐂵𐂶𐂷𐂸𐂹𐂺𐂻𐂼𐂽𐂾𐂿𐃀𐃁𐃂𐃃𐃄𐃅𐃆𐃇𐃈𐃉𐃊𐃋𐃌𐃍𐃎𐃏𐃐𐃑𐃒𐃓𐃔𐃕𐃖𐃗𐃘𐃙𐃚𐃛𐃜𐃝𐃞𐃟𐃠𐃡𐃢𐃣𐃤𐃥𐃦𐃧𐃨𐃩𐃪𐃫𐃬𐃭𐃮𐃯𐃰𐃱𐃲𐃳𐃴𐃵𐃶𐃷𐃸𐃹𐃺𐃻𐃼𐃽𐃾𐃿𐄀𐄁𐄂𐄃𐄄𐄅𐄆𐄇𐄈𐄉𐄊𐄋𐄌𐄍𐄎𐄏𐄐𐄑𐄒𐄓𐄔𐄕𐄖𐄗𐄘𐄙𐄚𐄛𐄜𐄝𐄞𐄟𐄠𐄡𐄢𐄣𐄤𐄥𐄦𐄧𐄨𐄩𐄪𐄫𐄬𐄭𐄮𐄯𐄰𐄱𐄲𐄳𐄴𐄵𐄶𐄷𐄸𐄹𐄺𐄻𐄼𐄽𐄾𐄿𐅀𐅁𐅂𐅃𐅄𐅅𐅆𐅇𐅈𐅉𐅊𐅋𐅌𐅍𐅎𐅏𐅐𐅑𐅒𐅓𐅔𐅕𐅖𐅗𐅘𐅙𐅚𐅛𐅜𐅝𐅞𐅟𐅠𐅡𐅢𐅣𐅤𐅥𐅦𐅧𐅨𐅩𐅪𐅫𐅬𐅭𐅮𐅯𐅰𐅱𐅲𐅳𐅴𐅵𐅶𐅷𐅸𐅹𐅺𐅻𐅼𐅽𐅾𐅿𐆀𐆁𐆂𐆃𐆄𐆅𐆆𐆇𐆈𐆉𐆊𐆋𐆌𐆍𐆎𐆏𐆐𐆑𐆒𐆓𐆔𐆕𐆖𐆗𐆘𐆙𐆚𐆛𐆜𐆝𐆞𐆟𐆠𐆡𐆢𐆣𐆤𐆥𐆦𐆧𐆨𐆩𐆪𐆫𐆬𐆭𐆮𐆯𐆰𐆱𐆲𐆳𐆴𐆵𐆶𐆷𐆸𐆹𐆺𐆻𐆼𐆽𐆾𐆿𐇀𐇁𐇂𐇃𐇄𐇅𐇆𐇇𐇈𐇉𐇊𐇋𐇌𐇍𐇎𐇏𐇐𐇑𐇒𐇓𐇔𐇕𐇖𐇗𐇘𐇙𐇚𐇛𐇜𐇝𐇞𐇟𐇠𐇡𐇢𐇣𐇤𐇥𐇦𐇧𐇨𐇩𐇪𐇫𐇬𐇭𐇮𐇯𐇰𐇱𐇲𐇳𐇴𐇵𐇶𐇷𐇸𐇹𐇺𐇻𐇼𐇽𐇾𐇿𐈀𐈁𐈂𐈃𐈄𐈅𐈆𐈇𐈈𐈉𐈊𐈋𐈌𐈍𐈎𐈏𐈐𐈑𐈒𐈓𐈔𐈕𐈖𐈗𐈘𐈙𐈚𐈛𐈜𐈝𐈞𐈟𐈠𐈡𐈢𐈣𐈤𐈥𐈦𐈧𐈨𐈩𐈪𐈫𐈬𐈭𐈮𐈯𐈰𐈱𐈲𐈳𐈴𐈵𐈶𐈷𐈸𐈹𐈺𐈻𐈼𐈽𐈾𐈿𐉀𐉁𐉂𐉃𐉄𐉅𐉆𐉇𐉈𐉉𐉊𐉋𐉌𐉍𐉎𐉏𐉐𐉑𐉒𐉓𐉔𐉕𐉖𐉗𐉘𐉙𐉚𐉛𐉜𐉝𐉞𐉟𐉠𐉡𐉢𐉣𐉤𐉥𐉦𐉧𐉨𐉩𐉪𐉫𐉬𐉭𐉮𐉯𐉰𐉱𐉲𐉳𐉴𐉵𐉶𐉷𐉸𐉹𐉺𐉻𐉼𐉽𐉾𐉿𐊀𐊁𐊂𐊃𐊄𐊅𐊆𐊇𐊈𐊉𐊊𐊋𐊌𐊍𐊎𐊏𐊐𐊑𐊒𐊓𐊔𐊕𐊖𐊗𐊘𐊙𐊚𐊛𐊜𐊝𐊞𐊟𐊠𐊡𐊢𐊣𐊤𐊥𐊦𐊧𐊨𐊩𐊪𐊫𐊬𐊭𐊮𐊯𐊰𐊱𐊲𐊳𐊴𐊵𐊶𐊷𐊸𐊹𐊺𐊻𐊼𐊽𐊾𐊿𐋀𐋁𐋂𐋃𐋄𐋅𐋆𐋇𐋈𐋉𐋊𐋋𐋌𐋍𐋎𐋏𐋐𐋑𐋒𐋓𐋔𐋕𐋖𐋗𐋘𐋙𐋚𐋛𐋜𐋝𐋞𐋟𐋠𐋡𐋢𐋣𐋤𐋥𐋦𐋧𐋨𐋩𐋪𐋫𐋬𐋭𐋮𐋯𐋰𐋱𐋲𐋳𐋴𐋵𐋶𐋷𐋸𐋹𐋺𐋻𐋼𐋽𐋾𐋿𐌀𐌁𐌂𐌃𐌄𐌅𐌆𐌇𐌈𐌉𐌊𐌋𐌌𐌍𐌎𐌏𐌐𐌑𐌒𐌓𐌔𐌕𐌖𐌗𐌘𐌙𐌚𐌛𐌜𐌝𐌞𐌟𐌠𐌡𐌢𐌣𐌤𐌥𐌦𐌧𐌨𐌩𐌪𐌫𐌬𐌭𐌮𐌯𐌰𐌱𐌲𐌳𐌴𐌵𐌶𐌷𐌸𐌹𐌺𐌻𐌼𐌽𐌾𐌿𐍀𐍁𐍂𐍃𐍄𐍅𐍆𐍇𐍈𐍉𐍊𐍋𐍌𐍍𐍎𐍏𐍐𐍑𐍒𐍓𐍔𐍕𐍖𐍗𐍘𐍙𐍚𐍛𐍜𐍝𐍞𐍟𐍠𐍡𐍢𐍣𐍤𐍥𐍦𐍧𐍨𐍩𐍪𐍫𐍬𐍭𐍮𐍯𐍰𐍱𐍲𐍳𐍴𐍵𐍶𐍷𐍸𐍹𐍺𐍻𐍼𐍽𐍾𐍿𐎀𐎁𐎂𐎃𐎄𐎅𐎆𐎇𐎈𐎉𐎊𐎋𐎌𐎍𐎎𐎏𐎐𐎑𐎒𐎓𐎔𐎕𐎖𐎗𐎘𐎙𐎚𐎛𐎜𐎝𐎞𐎟𐎠𐎡𐎢𐎣𐎤𐎥𐎦𐎧𐎨𐎩𐎪𐎫𐎬𐎭𐎮𐎯𐎰𐎱𐎲𐎳𐎴𐎵𐎶𐎷𐎸𐎹𐎺𐎻𐎼𐎽𐎾𐎿𐏀𐏁𐏂𐏃𐏄𐏅𐏆𐏇𐏈𐏉𐏊𐏋𐏌𐏍𐏎𐏏𐏐𐏑𐏒𐏓𐏔𐏕𐏖𐏗𐏘𐏙𐏚𐏛𐏜𐏝𐏞𐏟𐏠𐏡𐏢𐏣𐏤𐏥𐏦𐏧𐏨𐏩𐏪𐏫𐏬𐏭𐏮𐏯𐏰𐏱𐏲𐏳𐏴𐏵𐏶𐏷𐏸𐏹𐏺𐏻𐏼𐏽

AAAAAAA^.\*@|AaeA|A@aAQ{ ^.^aAeA@^AaA|A  
 AAAAAAAAA@|^.\*Q^oA|A{{ }aE

[illegible]

À Á Â Ã Ä Å Æ Ç È É Ê Ë Ì Í Î Ï Ñ Ò Ó Ô Õ Ö × Ø Ù Ú Û Ü Ý Þ ß à á â ã

[illegible]

ÁÁÁÁÁÁÁÁÁÁ ] ā ā } • Á Á { { ~ } ã Á^æ^! • Ě

$$\tilde{A}\tilde{A}'\tilde{A}\tilde{O}[\{\{\tilde{\nu}\}\tilde{x}\tilde{A}|*\tilde{x}\tilde{a}\tilde{x}\tilde{a}\}\cdot\tilde{E}\tilde{a}^{\nu}\cdot\tilde{a}\wedge\bullet\bullet\wedge\cdot\tilde{A}\tilde{x}\tilde{a}\tilde{A}$$
 $\overline{\text{A}}\overline{\text{B}}\overline{\text{C}}\overline{\text{D}}\overline{\text{E}}[\zeta^{\wedge}\!|\} \{ \ ^{\wedge}\} \bullet \acute{\text{A}} [\ |\backslash \acute{\text{A}}[ ||\ae [ | \ae \grave{\text{A}}^{\wedge}|^{\circ} \grave{\text{A}}$ 

7 Uf]b[ 'UbX']bWĩ g]j YÁ

[illegible][illegible]

𐀀𐀁𐀂𐀃𐀄𐀅𐀆𐀇𐀈𐀉𐀊𐀋𐀌𐀍𐀎𐀏𐀐𐀑𐀒𐀓𐀔𐀕𐀖𐀗𐀘𐀙𐀚𐀛𐀜𐀝𐀞𐀟𐀠𐀡𐀢𐀣𐀤𐀥𐀦𐀧𐀨𐀩𐀪𐀫𐀬𐀭𐀮𐀯𐀰𐀱𐀲𐀳𐀴𐀵𐀶𐀷𐀸𐀹𐀺𐀻𐀼𐀽𐀾𐀿𐁀𐁁𐁂𐁃𐁄𐁅𐁆𐁇𐁈𐁉𐁊𐁋𐁌𐁍𐁎𐁏𐁐𐁑𐁒𐁓𐁔𐁕𐁖𐁗𐁘𐁙𐁚𐁛𐁜𐁝𐁞𐁟𐁠𐁡𐁢𐁣𐁤𐁥𐁦𐁧𐁨𐁩𐁪𐁫𐁬𐁭𐁮𐁯𐁰𐁱𐁲𐁳𐁴𐁵𐁶𐁷𐁸𐁹𐁺𐁻𐁼𐁽𐁾𐁿𐂀𐂁𐂂𐂃𐂄𐂅𐂆𐂇𐂈𐂉𐂊𐂋𐂌𐂍𐂎𐂏𐂐𐂑𐂒𐂓𐂔𐂕𐂖𐂗𐂘𐂙𐂚𐂛𐂜𐂝𐂞𐂟𐂠𐂡𐂢𐂣𐂤𐂥𐂦𐂧𐂨𐂩𐂪𐂫𐂬𐂭𐂮𐂯𐂰𐂱𐂲𐂳𐂴𐂵𐂶𐂷𐂸𐂹𐂺𐂻𐂼𐂽𐂾𐂿𐃀𐃁𐃂𐃃𐃄𐃅𐃆𐃇𐃈𐃉𐃊𐃋𐃌𐃍𐃎𐃏𐃐𐃑𐃒𐃓𐃔𐃕𐃖𐃗𐃘𐃙𐃚𐃛𐃜𐃝𐃞𐃟𐃠𐃡𐃢𐃣𐃤𐃥𐃦𐃧𐃨𐃩𐃪𐃫𐃬𐃭𐃮𐃯𐃰𐃱𐃲𐃳𐃴𐃵𐃶𐃷𐃸𐃹𐃺𐃻𐃼𐃽𐃾𐃿𐄀𐄁𐄂𐄃𐄄𐄅𐄆𐄇𐄈𐄉𐄊𐄋𐄌𐄍𐄎𐄏𐄐𐄑𐄒𐄓𐄔𐄕𐄖𐄗𐄘𐄙𐄚𐄛𐄜𐄝𐄞𐄟𐄠𐄡𐄢𐄣𐄤𐄥𐄦𐄧𐄨𐄩𐄪𐄫𐄬𐄭𐄮𐄯𐄰𐄱𐄲𐄳𐄴𐄵𐄶𐄷𐄸𐄹𐄺𐄻𐄼𐄽𐄾𐄿𐅀𐅁𐅂𐅃𐅄𐅅𐅆𐅇𐅈𐅉𐅊𐅋𐅌𐅍𐅎𐅏𐅐𐅑𐅒𐅓𐅔𐅕𐅖𐅗𐅘𐅙𐅚𐅛𐅜𐅝𐅞𐅟𐅠𐅡𐅢𐅣𐅤𐅥𐅦𐅧𐅨𐅩𐅪𐅫𐅬𐅭𐅮𐅯𐅰𐅱𐅲𐅳𐅴𐅵𐅶𐅷𐅸𐅹𐅺𐅻𐅼𐅽𐅾𐅿𐆀𐆁𐆂𐆃𐆄𐆅𐆆𐆇𐆈𐆉𐆊𐆋𐆌𐆍𐆎𐆏𐆐𐆑𐆒𐆓𐆔𐆕𐆖𐆗𐆘𐆙𐆚𐆛𐆜𐆝𐆞𐆟𐆠𐆡𐆢𐆣𐆤𐆥𐆦𐆧𐆨𐆩𐆪𐆫𐆬𐆭𐆮𐆯𐆰𐆱𐆲𐆳𐆴𐆵𐆶𐆷𐆸𐆹𐆺𐆻𐆼𐆽𐆾𐆿𐇀𐇁𐇂𐇃𐇄𐇅𐇆𐇇𐇈𐇉𐇊𐇋𐇌𐇍𐇎𐇏𐇐𐇑𐇒𐇓𐇔𐇕𐇖𐇗𐇘𐇙𐇚𐇛𐇜𐇝𐇞𐇟𐇠𐇡𐇢𐇣𐇤𐇥𐇦𐇧𐇨𐇩𐇪𐇫𐇬𐇭𐇮𐇯𐇰𐇱𐇲𐇳𐇴𐇵𐇶𐇷𐇸𐇹𐇺𐇻𐇼𐇽𐇾𐇿𐈀𐈁𐈂𐈃𐈄𐈅𐈆𐈇𐈈𐈉𐈊𐈋𐈌𐈍𐈎𐈏𐈐𐈑𐈒𐈓𐈔𐈕𐈖𐈗𐈘𐈙𐈚𐈛𐈜𐈝𐈞𐈟𐈠𐈡𐈢𐈣𐈤𐈥𐈦𐈧𐈨𐈩𐈪𐈫𐈬𐈭𐈮𐈯𐈰𐈱𐈲𐈳𐈴𐈵𐈶𐈷𐈸𐈹𐈺𐈻𐈼𐈽𐈾𐈿𐉀𐉁𐉂𐉃𐉄𐉅𐉆𐉇𐉈𐉉𐉊𐉋𐉌𐉍𐉎𐉏𐉐𐉑𐉒𐉓𐉔𐉕𐉖𐉗𐉘𐉙𐉚𐉛𐉜𐉝𐉞𐉟𐉠𐉡𐉢𐉣𐉤𐉥𐉦𐉧𐉨𐉩𐉪𐉫𐉬𐉭𐉮𐉯𐉰𐉱𐉲𐉳𐉴𐉵𐉶𐉷𐉸𐉹𐉺𐉻𐉼𐉽𐉾𐉿𐊀𐊁𐊂𐊃𐊄𐊅𐊆𐊇𐊈𐊉𐊊𐊋𐊌𐊍𐊎𐊏𐊐𐊑𐊒𐊓𐊔𐊕𐊖𐊗𐊘𐊙𐊚𐊛𐊜𐊝𐊞𐊟𐊠𐊡𐊢𐊣𐊤𐊥𐊦𐊧𐊨𐊩𐊪𐊫𐊬𐊭𐊮𐊯𐊰𐊱𐊲𐊳𐊴𐊵𐊶𐊷𐊸𐊹𐊺𐊻𐊼𐊽𐊾𐊿𐋀𐋁𐋂𐋃𐋄𐋅𐋆𐋇𐋈𐋉𐋊𐋋𐋌𐋍𐋎𐋏𐋐𐋑𐋒𐋓𐋔𐋕𐋖𐋗𐋘𐋙𐋚𐋛𐋜𐋝𐋞𐋟𐋠𐋡𐋢𐋣𐋤𐋥𐋦𐋧𐋨𐋩𐋪𐋫𐋬𐋭𐋮𐋯𐋰𐋱𐋲𐋳𐋴𐋵𐋶𐋷𐋸𐋹𐋺𐋻𐋼𐋽𐋾𐋿𐌀𐌁𐌂𐌃𐌄𐌅𐌆𐌇𐌈𐌉𐌊𐌋𐌌𐌍𐌎𐌏𐌐𐌑𐌒𐌓𐌔𐌕𐌖𐌗𐌘𐌙𐌚𐌛𐌜𐌝𐌞𐌟𐌠𐌡𐌢𐌣𐌤𐌥𐌦𐌧𐌨𐌩𐌪𐌫𐌬𐌭𐌮𐌯𐌰𐌱𐌲𐌳𐌴𐌵𐌶𐌷𐌸𐌹𐌺𐌻𐌼𐌽𐌾𐌿𐍀𐍁𐍂𐍃𐍄𐍅𐍆𐍇𐍈𐍉𐍊𐍋𐍌𐍍𐍎𐍏𐍐𐍑𐍒𐍓𐍔𐍕𐍖𐍗𐍘𐍙𐍚𐍛𐍜𐍝𐍞𐍟𐍠𐍡𐍢𐍣𐍤𐍥𐍦𐍧𐍨𐍩𐍪𐍫𐍬𐍭𐍮𐍯𐍰𐍱𐍲𐍳𐍴𐍵𐍶𐍷𐍸𐍹𐍺𐍻𐍼𐍽𐍾𐍿𐎀𐎁𐎂𐎃𐎄𐎅𐎆𐎇𐎈𐎉𐎊𐎋𐎌𐎍𐎎𐎏𐎐𐎑𐎒𐎓𐎔𐎕𐎖𐎗𐎘𐎙𐎚𐎛𐎜𐎝𐎞𐎟𐎠𐎡𐎢𐎣𐎤𐎥𐎦𐎧𐎨𐎩𐎪𐎫𐎬𐎭𐎮𐎯𐎰𐎱𐎲𐎳𐎴𐎵𐎶𐎷𐎸𐎹𐎺𐎻𐎼𐎽𐎾𐎿𐏀𐏁𐏂𐏃𐏄𐏅𐏆𐏇𐏈𐏉𐏊𐏋𐏌𐏍𐏎𐏏𐏐𐏑𐏒𐏓𐏔𐏕𐏖𐏗𐏘𐏙𐏚𐏛𐏜𐏝𐏞𐏟𐏠𐏡𐏢𐏣𐏤𐏥𐏦𐏧𐏨𐏩𐏪𐏫𐏬𐏭𐏮𐏯𐏰𐏱𐏲𐏳𐏴𐏵𐏶𐏷𐏸𐏹𐏺𐏻𐏼𐏽

[illegible]
$$\tilde{A} \tilde{A}' \tilde{A} \tilde{U}^{\wedge} \} \tilde{a} \cdot \tilde{A} \tilde{a}^{\wedge} \tilde{A} \tilde{a} \tilde{c}^{\wedge} \tilde{A} \tilde{c} [ \tilde{c}^{\wedge} \tilde{a} \tilde{A} \tilde{a} \tilde{a}^{\wedge} \tilde{A} \tilde{~} ] ] [ \tilde{c}^{\wedge} \tilde{a} \tilde{A} \tilde{A}$$

ÁÁÁ ÁÁÁ[ ˇ ¢@^|&|}} ^&cªÁ Á¢@&| { { ˇ} ¯ Á ¢ª ºÁ ¯Á  
 ÁÁÁÁÁÁ ¯ ¯ ^} Á ] [ | ¸ } ¯ ¯ · Á ¯ ^ ¯ ¯ ¯ ¯ ¯ · ¯ ¯

 $\tilde{A}\tilde{A}'\tilde{A}\tilde{U}^{\wedge}\cdot\tilde{a}^{\wedge}\}\circ\acute{A}\grave{e}\acute{A}\&\tilde{c}^{\wedge}\acute{C}[|\vee\}\circ^{\wedge}| \cdot \grave{E}\acute{A}$ 

: f`Z`YX`k`jH`ZcX`h Uh]g`UWWggjV`Y`  
UbX`gYW`fY`Zcf`U`A

[illegible][illegible][illegible][illegible][illegible]



The goal of our community's Social Development Plan is to help our residents become resilient and to build a community of resilience

8 ]gh]bWñUbX`]]j Uv`YÁ

AAAAAAAU^•aa^}oAe^A|[\~aA^A@aA&{ { \ }ãEãq \* AAAAAAAAA  
 AA ^)c@•aaEaa]Aaa[\~aaA^Aãa[\•EA)a^aAaA  
 AAAAAAAAAa~aa ca &^EA

ÀÁÂÃÄÅ Æ Ç È É Ê Ë Ì Í Î Ï Ñ Ò Ó Ô Õ Ö × Ø Ù Ú Û Ü Ý Þ à á â ã  
ä å æ ç è é ê ë ì í î ï ð ñ ò ó ô õ ö ø ù

~~Ä~~ ~~Å~~ ~~Ă~~ ~~Ȧ~~ | æ d { } Å æ | ^ ^ Ä å Á | æ ^ æ Â [ ~ } ç Ä ^ Á

À Á Â Ã Ä Å Æ Ç È É Ê Ë Ì Í Î Ï Ñ Ò Ó Ô Õ Ö × Ø Ù Ú Û Ü Ý Þ ß à á â ã

9bfJW YX`k jH `jbbcj Uhcb`UbX`

YUfb]b[ Á

[illegible]

ÄŸÄÜ^•ä^}oÁeÁe æ^Á-æ åÁ^}^~Ä[ { Á@Á

À Á Â Ã Ä Å Æ Ç È É Ê Ë Ì Í Î Ï Ñ Ò Ó Ô Õ Ö × Ø Ù Ú Û Ü Ý Þ ß à á â ã

The Ö:æ q } Å æ ä Ö:æ ^ æ Å community ä æ  
 ! ^ \* } c ^ ä } c ^ ~ ^ c & ! ^ &

HA f]j ]b[ `]b\ YUH `UbX`k Y`bYggÁ

À Á Â Ã Ä Å Æ Ç È É Ê Ë Ì Í Î Ï Ñ Ò Ó Ô Õ Ö × Ø Ù Ú Û Ü Ý Þ à á â ã ä å æ ç è é ê ë ì í î ï ð ñ ò ó ô õ ö ø ù ú û ü ý þ ÿ

[[ ^ ) A ] æ / æ ^ ) æ / æ a ñ e [ ~ ð æ @ æ ^ æ ]

𐀀𐀁𐀂𐀃𐀄𐀅𐀆𐀇𐀈𐀉𐀊𐀋𐀌𐀍𐀎𐀏𐀐𐀑𐀒𐀓𐀔𐀕𐀖𐀗𐀘𐀙𐀚𐀛𐀜𐀝𐀞𐀟𐀠𐀡𐀢𐀣𐀤𐀥𐀦𐀧𐀨𐀩𐀪𐀫𐀬𐀭𐀮𐀯𐀰𐀱𐀲𐀳𐀴𐀵𐀶𐀷𐀸𐀹𐀺𐀻𐀼𐀽𐀾𐀿𐁀𐁁𐁂𐁃𐁄𐁅𐁆𐁇𐁈𐁉𐁊𐁋𐁌𐁍𐁎𐁏𐁐𐁑𐁒𐁓𐁔𐁕𐁖𐁗𐁘𐁙𐁚𐁛𐁜𐁝𐁞𐁟𐁠𐁡𐁢𐁣𐁤𐁥𐁦𐁧𐁨𐁩𐁪𐁫𐁬𐁭𐁮𐁯𐁰𐁱𐁲𐁳𐁴𐁵𐁶𐁷𐁸𐁹𐁺𐁻𐁼𐁽𐁾𐁿𐂀𐂁𐂂𐂃𐂄𐂅𐂆𐂇𐂈𐂉𐂊𐂋𐂌𐂍𐂎𐂏𐂐𐂑𐂒𐂓𐂔𐂕𐂖𐂗𐂘𐂙𐂚𐂛𐂜𐂝𐂞𐂟𐂠𐂡𐂢𐂣𐂤𐂥𐂦𐂧𐂨𐂩𐂪𐂫𐂬𐂭𐂮𐂯𐂰𐂱𐂲𐂳𐂴𐂵𐂶𐂷𐂸𐂹𐂺𐂻𐂼𐂽𐂾𐂿𐃀𐃁𐃂𐃃𐃄𐃅𐃆𐃇𐃈𐃉𐃊𐃋𐃌𐃍𐃎𐃏𐃐𐃑𐃒𐃓𐃔𐃕𐃖𐃗𐃘𐃙𐃚𐃛𐃜𐃝𐃞𐃟𐃠𐃡𐃢𐃣𐃤𐃥𐃦𐃧𐃨𐃩𐃪𐃫𐃬𐃭𐃮𐃯𐃰𐃱𐃲𐃳𐃴𐃵𐃶𐃷𐃸𐃹𐃺𐃻𐃼𐃽𐃾𐃿𐄀𐄁𐄂𐄃𐄄𐄅𐄆𐄇𐄈𐄉𐄊𐄋𐄌𐄍𐄎𐄏𐄐𐄑𐄒𐄓𐄔𐄕𐄖𐄗𐄘𐄙𐄚𐄛𐄜𐄝𐄞𐄟𐄠𐄡𐄢𐄣𐄤𐄥𐄦𐄧𐄨𐄩𐄪𐄫𐄬𐄭𐄮𐄯𐄰𐄱𐄲𐄳𐄴𐄵𐄶𐄷𐄸𐄹𐄺𐄻𐄼𐄽𐄾𐄿𐅀𐅁𐅂𐅃𐅄𐅅𐅆𐅇𐅈𐅉𐅊𐅋𐅌𐅍𐅎𐅏𐅐𐅑𐅒𐅓𐅔𐅕𐅖𐅗𐅘𐅙𐅚𐅛𐅜𐅝𐅞𐅟𐅠𐅡𐅢𐅣𐅤𐅥𐅦𐅧𐅨𐅩𐅪𐅫𐅬𐅭𐅮𐅯𐅰𐅱𐅲𐅳𐅴𐅵𐅶𐅷𐅸𐅹𐅺𐅻𐅼𐅽𐅾𐅿𐆀𐆁𐆂𐆃𐆄𐆅𐆆𐆇𐆈𐆉𐆊𐆋𐆌𐆍𐆎𐆏𐆐𐆑𐆒𐆓𐆔𐆕𐆖𐆗𐆘𐆙𐆚𐆛𐆜𐆝𐆞𐆟𐆠𐆡𐆢𐆣𐆤𐆥𐆦𐆧𐆨𐆩𐆪𐆫𐆬𐆭𐆮𐆯𐆰𐆱𐆲𐆳𐆴𐆵𐆶𐆷𐆸𐆹𐆺𐆻𐆼𐆽𐆾𐆿𐇀𐇁𐇂𐇃𐇄𐇅𐇆𐇇𐇈𐇉𐇊𐇋𐇌𐇍𐇎𐇏𐇐𐇑𐇒𐇓𐇔𐇕𐇖𐇗𐇘𐇙𐇚𐇛𐇜𐇝𐇞𐇟𐇠𐇡𐇢𐇣𐇤𐇥𐇦𐇧𐇨𐇩𐇪𐇫𐇬𐇭𐇮𐇯𐇰𐇱𐇲𐇳𐇴𐇵𐇶𐇷𐇸𐇹𐇺𐇻𐇼𐇽𐇾𐇿𐈀𐈁𐈂𐈃𐈄𐈅𐈆𐈇𐈈𐈉𐈊𐈋𐈌𐈍𐈎𐈏𐈐𐈑𐈒𐈓𐈔𐈕𐈖𐈗𐈘𐈙𐈚𐈛𐈜𐈝𐈞𐈟𐈠𐈡𐈢𐈣𐈤𐈥𐈦𐈧𐈨𐈩𐈪𐈫𐈬𐈭𐈮𐈯𐈰𐈱𐈲𐈳𐈴𐈵𐈶𐈷𐈸𐈹𐈺𐈻𐈼𐈽𐈾𐈿𐉀𐉁𐉂𐉃𐉄𐉅𐉆𐉇𐉈𐉉𐉊𐉋𐉌𐉍𐉎𐉏𐉐𐉑𐉒𐉓𐉔𐉕𐉖𐉗𐉘𐉙𐉚𐉛𐉜𐉝𐉞𐉟𐉠𐉡𐉢𐉣𐉤𐉥𐉦𐉧𐉨𐉩𐉪𐉫𐉬𐉭𐉮𐉯𐉰𐉱𐉲𐉳𐉴𐉵𐉶𐉷𐉸𐉹𐉺𐉻𐉼𐉽𐉾𐉿𐊀𐊁𐊂𐊃𐊄𐊅𐊆𐊇𐊈𐊉𐊊𐊋𐊌𐊍𐊎𐊏𐊐𐊑𐊒𐊓𐊔𐊕𐊖𐊗𐊘𐊙𐊚𐊛𐊜𐊝𐊞𐊟𐊠𐊡𐊢𐊣𐊤𐊥𐊦𐊧𐊨𐊩𐊪𐊫𐊬𐊭𐊮𐊯𐊰𐊱𐊲𐊳𐊴𐊵𐊶𐊷𐊸𐊹𐊺𐊻𐊼𐊽𐊾𐊿𐋀𐋁𐋂𐋃𐋄𐋅𐋆𐋇𐋈𐋉𐋊𐋋𐋌𐋍𐋎𐋏𐋐𐋑𐋒𐋓𐋔𐋕𐋖𐋗𐋘𐋙𐋚𐋛𐋜𐋝𐋞𐋟𐋠𐋡𐋢𐋣𐋤𐋥𐋦𐋧𐋨𐋩𐋪𐋫𐋬𐋭𐋮𐋯𐋰𐋱𐋲𐋳𐋴𐋵𐋶𐋷𐋸𐋹𐋺𐋻𐋼𐋽𐋾𐋿𐌀𐌁𐌂𐌃𐌄𐌅𐌆𐌇𐌈𐌉𐌊𐌋𐌌𐌍𐌎𐌏𐌐𐌑𐌒𐌓𐌔𐌕𐌖𐌗𐌘𐌙𐌚𐌛𐌜𐌝𐌞𐌟𐌠𐌡𐌢𐌣𐌤𐌥𐌦𐌧𐌨𐌩𐌪𐌫𐌬𐌭𐌮𐌯𐌰𐌱𐌲𐌳𐌴𐌵𐌶𐌷𐌸𐌹𐌺𐌻𐌼𐌽𐌾𐌿𐍀𐍁𐍂𐍃𐍄𐍅𐍆𐍇𐍈𐍉𐍊𐍋𐍌𐍍𐍎𐍏𐍐𐍑𐍒𐍓𐍔𐍕𐍖𐍗𐍘𐍙𐍚𐍛𐍜𐍝𐍞𐍟𐍠𐍡𐍢𐍣𐍤𐍥𐍦𐍧𐍨𐍩𐍪𐍫𐍬𐍭𐍮𐍯𐍰𐍱𐍲𐍳𐍴𐍵𐍶𐍷𐍸𐍹𐍺𐍻𐍼𐍽𐍾𐍿𐎀𐎁𐎂𐎃𐎄𐎅𐎆𐎇𐎈𐎉𐎊𐎋𐎌𐎍𐎎𐎏𐎐𐎑𐎒𐎓𐎔𐎕𐎖𐎗𐎘𐎙𐎚𐎛𐎜𐎝𐎞𐎟𐎠𐎡𐎢𐎣𐎤𐎥𐎦𐎧𐎨𐎩𐎪𐎫𐎬𐎭𐎮𐎯𐎰𐎱𐎲𐎳𐎴𐎵𐎶𐎷𐎸𐎹𐎺𐎻𐎼𐎽𐎾𐎿𐏀𐏁𐏂𐏃𐏄𐏅𐏆𐏇𐏈𐏉𐏊𐏋𐏌𐏍𐏎𐏏𐏐𐏑𐏒𐏓𐏔𐏕𐏖𐏗𐏘𐏙𐏚𐏛𐏜𐏝𐏞𐏟𐏠𐏡𐏢𐏣𐏤𐏥𐏦𐏧𐏨𐏩𐏪𐏫𐏬𐏭𐏮𐏯𐏰𐏱𐏲𐏳𐏴𐏵𐏶𐏷𐏸𐏹𐏺𐏻𐏼𐏽

[illegible]

𐀀𐀁𐀂𐀃𐀄𐀅𐀆𐀇𐀈𐀉𐀊𐀋𐀌𐀍𐀎𐀏𐀐𐀑𐀒𐀓𐀔𐀕𐀖𐀗𐀘𐀙𐀚𐀛𐀜𐀝𐀞𐀟𐀠𐀡𐀢𐀣𐀤𐀥𐀦𐀧𐀨𐀩𐀪𐀫𐀬𐀭𐀮𐀯𐀰𐀱𐀲𐀳𐀴𐀵𐀶𐀷𐀸𐀹𐀺𐀻𐀼𐀽𐀾𐀿𐁀𐁁𐁂𐁃𐁄𐁅𐁆𐁇𐁈𐁉𐁊𐁋𐁌𐁍𐁎𐁏𐁐𐁑𐁒𐁓𐁔𐁕𐁖𐁗𐁘𐁙𐁚𐁛𐁜𐁝𐁞𐁟𐁠𐁡𐁢𐁣𐁤𐁥𐁦𐁧𐁨𐁩𐁪𐁫𐁬𐁭𐁮𐁯𐁰𐁱𐁲𐁳𐁴𐁵𐁶𐁷𐁸𐁹𐁺𐁻𐁼𐁽𐁾𐁿𐂀𐂁𐂂𐂃𐂄𐂅𐂆𐂇𐂈𐂉𐂊𐂋𐂌𐂍𐂎𐂏𐂐𐂑𐂒𐂓𐂔𐂕𐂖𐂗𐂘𐂙𐂚𐂛𐂜𐂝𐂞𐂟𐂠𐂡𐂢𐂣𐂤𐂥𐂦𐂧𐂨𐂩𐂪𐂫𐂬𐂭𐂮𐂯𐂰𐂱𐂲𐂳𐂴𐂵𐂶𐂷𐂸𐂹𐂺𐂻𐂼𐂽𐂾𐂿𐃀𐃁𐃂𐃃𐃄𐃅𐃆𐃇𐃈𐃉𐃊𐃋𐃌𐃍𐃎𐃏𐃐𐃑𐃒𐃓𐃔𐃕𐃖𐃗𐃘𐃙𐃚𐃛𐃜𐃝𐃞𐃟𐃠𐃡𐃢𐃣𐃤𐃥𐃦𐃧𐃨𐃩𐃪𐃫𐃬𐃭𐃮𐃯𐃰𐃱𐃲𐃳𐃴𐃵𐃶𐃷𐃸𐃹𐃺𐃻𐃼𐃽𐃾𐃿𐄀𐄁𐄂𐄃𐄄𐄅𐄆𐄇𐄈𐄉𐄊𐄋𐄌𐄍𐄎𐄏𐄐𐄑𐄒𐄓𐄔𐄕𐄖𐄗𐄘𐄙𐄚𐄛𐄜𐄝𐄞𐄟𐄠𐄡𐄢𐄣𐄤𐄥𐄦𐄧𐄨𐄩𐄪𐄫𐄬𐄭𐄮𐄯𐄰𐄱𐄲𐄳𐄴𐄵𐄶𐄷𐄸𐄹𐄺𐄻𐄼𐄽𐄾𐄿𐅀𐅁𐅂𐅃𐅄𐅅𐅆𐅇𐅈𐅉𐅊𐅋𐅌𐅍𐅎𐅏𐅐𐅑𐅒𐅓𐅔𐅕𐅖𐅗𐅘𐅙𐅚𐅛𐅜𐅝𐅞𐅟𐅠𐅡𐅢𐅣𐅤𐅥𐅦𐅧𐅨𐅩𐅪𐅫𐅬𐅭𐅮𐅯𐅰𐅱𐅲𐅳𐅴𐅵𐅶𐅷𐅸𐅹𐅺𐅻𐅼𐅽𐅾𐅿𐆀𐆁𐆂𐆃𐆄𐆅𐆆𐆇𐆈𐆉𐆊𐆋𐆌𐆍𐆎𐆏𐆐𐆑𐆒𐆓𐆔𐆕𐆖𐆗𐆘𐆙𐆚𐆛𐆜𐆝𐆞𐆟𐆠𐆡𐆢𐆣𐆤𐆥𐆦𐆧𐆨𐆩𐆪𐆫𐆬𐆭𐆮𐆯𐆰𐆱𐆲𐆳𐆴𐆵𐆶𐆷𐆸𐆹𐆺𐆻𐆼𐆽𐆾𐆿𐇀𐇁𐇂𐇃𐇄𐇅𐇆𐇇𐇈𐇉𐇊𐇋𐇌𐇍𐇎𐇏𐇐𐇑𐇒𐇓𐇔𐇕𐇖𐇗𐇘𐇙𐇚𐇛𐇜𐇝𐇞𐇟𐇠𐇡𐇢𐇣𐇤𐇥𐇦𐇧𐇨𐇩𐇪𐇫𐇬𐇭𐇮𐇯𐇰𐇱𐇲𐇳𐇴𐇵𐇶𐇷𐇸𐇹𐇺𐇻𐇼𐇽𐇾𐇿𐈀𐈁𐈂𐈃𐈄𐈅𐈆𐈇𐈈𐈉𐈊𐈋𐈌𐈍𐈎𐈏𐈐𐈑𐈒𐈓𐈔𐈕𐈖𐈗𐈘𐈙𐈚𐈛𐈜𐈝𐈞𐈟𐈠𐈡𐈢𐈣𐈤𐈥𐈦𐈧𐈨𐈩𐈪𐈫𐈬𐈭𐈮𐈯𐈰𐈱𐈲𐈳𐈴𐈵𐈶𐈷𐈸𐈹𐈺𐈻𐈼𐈽𐈾𐈿𐉀𐉁𐉂𐉃𐉄𐉅𐉆𐉇𐉈𐉉𐉊𐉋𐉌𐉍𐉎𐉏𐉐𐉑𐉒𐉓𐉔𐉕𐉖𐉗𐉘𐉙𐉚𐉛𐉜𐉝𐉞𐉟𐉠𐉡𐉢𐉣𐉤𐉥𐉦𐉧𐉨𐉩𐉪𐉫𐉬𐉭𐉮𐉯𐉰𐉱𐉲𐉳𐉴𐉵𐉶𐉷𐉸𐉹𐉺𐉻𐉼𐉽𐉾𐉿𐊀𐊁𐊂𐊃𐊄𐊅𐊆𐊇𐊈𐊉𐊊𐊋𐊌𐊍𐊎𐊏𐊐𐊑𐊒𐊓𐊔𐊕𐊖𐊗𐊘𐊙𐊚𐊛𐊜𐊝𐊞𐊟𐊠𐊡𐊢𐊣𐊤𐊥𐊦𐊧𐊨𐊩𐊪𐊫𐊬𐊭𐊮𐊯𐊰𐊱𐊲𐊳𐊴𐊵𐊶𐊷𐊸𐊹𐊺𐊻𐊼𐊽𐊾𐊿𐋀𐋁𐋂𐋃𐋄𐋅𐋆𐋇𐋈𐋉𐋊𐋋𐋌𐋍𐋎𐋏𐋐𐋑𐋒𐋓𐋔𐋕𐋖𐋗𐋘𐋙𐋚𐋛𐋜𐋝𐋞𐋟𐋠𐋡𐋢𐋣𐋤𐋥𐋦𐋧𐋨𐋩𐋪𐋫𐋬𐋭𐋮𐋯𐋰𐋱𐋲𐋳𐋴𐋵𐋶𐋷𐋸𐋹𐋺𐋻𐋼𐋽𐋾𐋿𐌀𐌁𐌂𐌃𐌄𐌅𐌆𐌇𐌈𐌉𐌊𐌋𐌌𐌍𐌎𐌏𐌐𐌑𐌒𐌓𐌔𐌕𐌖𐌗𐌘𐌙𐌚𐌛𐌜𐌝𐌞𐌟𐌠𐌡𐌢𐌣𐌤𐌥𐌦𐌧𐌨𐌩𐌪𐌫𐌬𐌭𐌮𐌯𐌰𐌱𐌲𐌳𐌴𐌵𐌶𐌷𐌸𐌹𐌺𐌻𐌼𐌽𐌾𐌿𐍀𐍁𐍂𐍃𐍄𐍅𐍆𐍇𐍈𐍉𐍊𐍋𐍌𐍍𐍎𐍏𐍐𐍑𐍒𐍓𐍔𐍕𐍖𐍗𐍘𐍙𐍚𐍛𐍜𐍝𐍞𐍟𐍠𐍡𐍢𐍣𐍤𐍥𐍦𐍧𐍨𐍩𐍪𐍫𐍬𐍭𐍮𐍯𐍰𐍱𐍲𐍳𐍴𐍵𐍶𐍷𐍸𐍹𐍺𐍻𐍼𐍽𐍾𐍿𐎀𐎁𐎂𐎃𐎄𐎅𐎆𐎇𐎈𐎉𐎊𐎋𐎌𐎍𐎎𐎏𐎐𐎑𐎒𐎓𐎔𐎕𐎖𐎗𐎘𐎙𐎚𐎛𐎜𐎝𐎞𐎟𐎠𐎡𐎢𐎣𐎤𐎥𐎦𐎧𐎨𐎩𐎪𐎫𐎬𐎭𐎮𐎯𐎰𐎱𐎲𐎳𐎴𐎵𐎶𐎷𐎸𐎹𐎺𐎻𐎼𐎽𐎾𐎿𐏀𐏁𐏂𐏃𐏄𐏅𐏆𐏇𐏈𐏉𐏊𐏋𐏌𐏍𐏎𐏏𐏐𐏑𐏒𐏓𐏔𐏕𐏖𐏗𐏘𐏙𐏚𐏛𐏜𐏝𐏞𐏟𐏠𐏡𐏢𐏣𐏤𐏥𐏦𐏧𐏨𐏩𐏪𐏫𐏬𐏭𐏮𐏯𐏰𐏱𐏲𐏳𐏴𐏵𐏶𐏷𐏸𐏹𐏺𐏻𐏼𐏽

7 fYUhj YZfjW 'jb\ YfjHj Y'UbX'i b]ei Y'jb'  
jXYbhjma

~~AAA~~ ~~AU~~ ^ • ~~a~~ ^ } • Á æ ç q æ / Á / æ ç æ c Á / & | c | æ / æ q | æ p Á  
 \ ~~AAAAAA~~ á Á ~ | æ | c | æ / æ ç æ ã • É

À Á Â Ã Ä Å Æ Ç È É Ê Ë

[illegible]

À Á Â Ã Ä Å Æ Ç È É Ê Ë Ì Í Î Ï Ñ Ò Ó Ô Õ Ö × Ø Ù Ú Û Ü Ý Þ ß à á â ã

~~AAA~~ AAO!æ d } Áæ!^ Áæ áÁO!æ ^æ ÁAQ{ ^Á Áææá c Á Á  
8'lc'íáÁ\^Á. Áíç d íæá Áæ \* Áæ áÁ! \\*!æ • Áç

[illegible]

# Building on the Strengths of the Community

## Working collaboratively

æ å Á æ ç ^ ! • @ Á å | Å ^ Á @ Å | ã ^ ! Å Å @ Å  
ã ] | ^ { ^ } æ å Å Å @ Å Ò Ö Ù È

Ö:æ d } Å æ ^ Å æ ä Ö:æ ^ æ Ö: ~ } c Å æ ^ æ Å æ ^ Å æ  
 • d [ } \* Å ^ c [ \ Å ^ Å { { ~ } æ Å ^ [ ~ | & • Å Å | æ Å  
 V @ | ^ Å ^ Å ^ { ^ | [ ~ • Å [ ] ð | [ ~ Å Å | c Å ^ Å ^ à • Å  
 \* [ ç ^ ] { ^ } Å Å | c Å ^ • Å æ ä Å { { ~ } æ Å ^ | à ^ | Å [ å \* Å  
 d ^ { ^ } å | ~ • Å [ \ Å Å @ Å { { ~ } æ Å V @ Å æ d } • Å  
 & } æ ^ Å Å æ Å Å @ Å Ö Ü Å å | Å ^ ~ å ^ Å @ Å | d ~ ^ å  
 & { { æ ^ } Å ^ ~ | d | ^ Å æ ^ @ | å ^ | Å Å ^ å Å [ ]  
 @ Å d [ } \* Å ^ c [ \ Å ^ Å | c Å ^ • Å æ ^ æ Å Å | æ Å  
 Ö: c d \* | • [ ~ | & • Å ^ å Å Å Å ^ | Å | Å | å å æ ^ å Å  
 ^ } • | ^ Å @ Å Å | c Å ^ • Å ^ Å | å ^ | å Å ^ Å ^ Å ^ d ^ Å  
 ^ ~ d æ | ^ Å possible.

[illegible]

## Building community resilience

Ö:æ d } Åæ| ^ Åæ ä ÄÖ:æ ^ æ Äæ & Q . ^ } Å Ä . ^ Å @ Ä  
{ [ ^ Å | Å ^ Å ä \* Åæ { { ^ } æ Å ^ Å . Å } & æ Å @  
{ ^ } ä æ } Å | Å @ Ä | & Ä Ä ^ Ç ^ | | { ^ } ö Å | æ , Å ä Ä æ  
ä ^ \* | æ ä Å @ Å } | | æ Å d Å [ . ö Å ^ Å @ g | æ È  
• d æ \* ä • Å ä Åæ d } • Ä ^ • Å } & Å Å | ^ Å @ Å  
ä ä ä æ æ æ Å Å æ @ æ ä Å æ Ç ^ • æ Å ä  
ä ^ & { ^ Å d | } \* | Å Å Å @ Å æ æ Å Å ä ä æ æ æ Å  
æ & • • Å @ Ä ^ [ ^ | & • Å @ ^ Ä ^ Å Å ^ • æ Å ^ | Ä Å \* Ä  
æ ä Å @ Å æ æ Å Å @ ä Å { { ^ } ä • Å ä  
\* | Ç ^ | { ^ } • Å Å | | Ç ä Å @ { Å æ Å æ Å @ ^ Ä ^ Å Å  
æ • Å æ æ Å Å æ ä \* ~ È

Ü•aa} & / Å ÅÅ { { ~ } æ Å Å • & ã à Å Å Á  
Y @} Å@!^Å Åãç!•æ Ä•aa} & Å Á  
[~!Å å æ æ æ æ Å æ Å Å Å { { ~ } æ q Á  
& æ æ Å Å Å æ æ Å Å Å@Á• [~!&•Á  
 , ^Á ^^ å Å å Å~! Å æ æ Å } Å~! Å , } Á  
æ å Á æ Å c@!• Å Á ^\*[ æ Å Å Å@• Á  
!&• [~!&• Å Å Å | ç ã à Å Å Å æ • Á  
c@ Å Å Å ^ æ \* ~ | É

The following schematic shows seven resources for resilience in a community.<sup>3</sup>

## Celebrating and building upon the successes of the community

The Öljäq } Áæ| ^ Á And Brazeau community @ Á ~ & Á • • ~ || ^  
æ @ Ç ^ á Á æ ^ Á Á @ Á | æ ^ Á Á Á G F Í È G F J Á U | & æ  
Ö ^ Ç ^ | | { ^ } Ó U | æ Á & ^ á ä \* K

[illegible]

AAAAAUā & ^A•aa|ā @ ^} oq AGEE Eā@Āoas Ā Ō Qā @ [ ā  
 AAAAAO^c^[] { } ^ oŌ^ d^Aoe ſā^^) Áç[ |çā \* Á æōē@ Ā ^^ā • Á  
 AAAAAĀ -Ā @ &| { { ~} æ ÈV @ & sē ſā^æā&) d^Ā -!- • Á~ æē Å  
 AAAAAQā&æĀ Ā Ā &Qā|^ ÈV @ & ) d^Aoe ſā^^) Åq ] | ç^ā  
 AAAAAĴ !ā @ Ą| cā &• Āoas Ē ſā} ā \* Å ā Ō Qā Āoas^

Q500D a | a | [ \* | æ Æ | [ çãä \* & @ã&æ^A^ | çã^ • Æ  
 ~~~~~G^A^ | Æ Æ

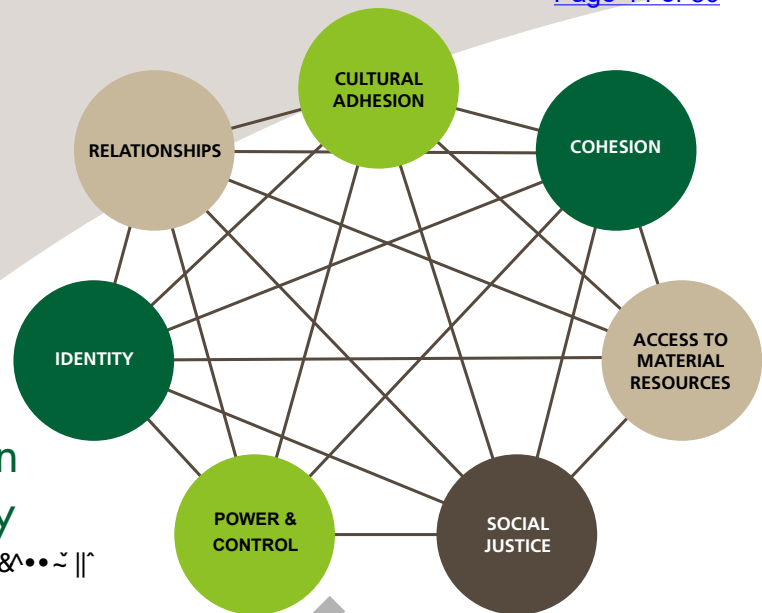
[illegible]

```

AAAAA@&|}•d•8cā|}ĀĀĀĀ*~|aā|}ĀāĀāĀ~cā|{|Āā\Āc•Ā
AAAAAAAAĀ^}Āā^|&{|^Āāāāā|}ĀĀc&|{|{~}āĒĀcĀ
AAAAAAAA~cā|{|Ā^}~Ā^|cāā•ĀāĀĀĀ&Āāā|}Ā^|cāĀĀĀ|Ā
AAAAAAAAāc|ĀāāĀ~{|^|Āācāāā•Ē

```

~~AAA~~ ~~AAA~~ The Ú@•~~AAA~~ Ä^&~ æ ^) º[ { { æ^Ä@•Ä^ }  
 • &&••~|ä Äæææ \* Ä^, Ä @•~~AAA~~ •Ä Ä@  
 & { { ~ } æ Ä@Ä }| | | æ Ä^ç^|Ä Ä^ æ Ä Ä^äæÄä ä  
 Ä@æ@Ä| | ^••ä } æ Ä & äæÄ Ä@Äæææ } Ä ä  
 |^ç| ä } Ä ~& !!^) ºä äÄ^, Ä^ ä^ } • Ä



- The community has collaborated on addressing the needs of its youth. A five-year study has been implemented through Dalhousie University to understand how our youth respond in stressed environments. This Resilient Youth in Stressful Environments Project is a partnership between the Dalhousie University and the Town of Drayton Valley, and aims to provide the community with valuable information and resources to help youth succeed.
- The Homelessness and Poverty Reduction Team has been successful in shedding light on the societal concerns of homelessness. A Community Mat Program has been established to provide necessary shelter and access to community resources for those who are homeless or those at risk of becoming homeless.

The strategies and actions within the SDP are written to recognize and build upon the successes in the community, starting with what is working well with a positive and resilient approach.

## Encouraging volunteerism

Residents throughout the consultation process expressed the strong spirit of volunteerism that exists in the community and, equally important, the need to build upon the existing core of volunteers. Encouraging volunteerism is viewed as essential to accomplishing almost all of the strategies and actions.

<sup>1</sup> Ungar, M., Community Resilience for youth and families: Facilitative physical and social capital in contexts of adversity, *Children and Youth Services Review* (2011), doi:10.1016/j.childyouth.2011.04.27

<sup>2</sup> Ungar, Michael Ph.D. School of Social Work, Dalhousie University. [www.resilienceresearch.org](http://www.resilienceresearch.org). Building Community Resilience, Drayton Valley Alberta October 7, 2014.

<sup>3</sup> Ibid.



## Providing for all

This Plan addresses issues that are most important to the residents of the Town of Drayton Valley and Brazeau County. The Plan strives to ensure that all residents of the community are able to enjoy a high quality of life and contribute to the health of the community. We wish to embrace diversity in our community; welcoming, involving and providing for people of all ages, race, ethnic and cultural backgrounds, colour, socio-economic status, physical and mental abilities, sexual orientation, or family status.

## Implementing the Social Development Plan

The Social Development Plan is one of several community plans that have been developed to guide decision-making of Town and County Councillors, staff and community members. The Plan complements other community plans. These plans are interconnected, and implementation of the strategies and actions within each individual plan will also help to achieve goals in all of the plans.

The goals and strategies contained within the SDP are linked to each other. As such, recommended strategies and actions are likely to have a ripple effect beyond any single community issue; a desirable effect to work towards comprehensive and holistic change.

The SDP will evolve as our community evolves. To keep it relevant and meaningful, the Town of Drayton Valley and Brazeau County need to regularly review the plan, seeking input from community residents.

The Community Services Departments of the Town of Drayton Valley and Brazeau County will take a lead role in communicating the plan to community stakeholders, implementing the strategies and monitoring the success of the SDP. Doing so will require close collaboration with the various partners and key stakeholders within the community. A combined effort will make the Social Development Plan a success.

# Social Development Plan Goals, Strategies and Actions

The Social Development Plan articulates the community's goals for a sustainable and successful future, organized by six community systems:

- Health and Social
- Arts, Culture and Heritage
- Governance and Partnerships
- Sustainable Economic Development
- Built Environment
- Natural Environment

While the Social Development Plan mainly addresses the goals of the Health and Social community system, there are also goals within the Plan that address goals from the Arts, Culture and Heritage and Built Environment systems.



# A Responsible, Responsive and Resilient Community

Residents feel safe and secure in performing everyday activities, in their homes and throughout the community. Individuals and families are resilient; having the capacity to access the resources that they need for a healthy and happy life. Our community's organizations and governments provide resources and services in ways that are meaningful and accessible to residents.

---

## **Strategy: Utilize the Building Community Resilience model**

### **Successes:**

- The Building Community Resilience model, presented by Dr. Micheal Ungar, Ph.D, has been the foundation for several awareness and training sessions. The Model has been the basis for the Resilient Youth in Stressed Environments (RYSE) study which will generate community strategies and tools following its five-year term in 2021.
- Program offerings are designed and assessed for effectiveness through a resiliency lens.

### **Actions:**

- Continue to develop tools for planning, implementing, monitoring and evaluating programs and services based on the Building Community Resilience model and encourage community organizations to utilize these tools.

## **Strategy: Engage the community (individuals, organizations, businesses) through a community development approach**

### **Successes:**

- The formation and purposeful work of the Community Parenting Coalition are benefiting local families.
- The comprehensive approach to resolving community social issues by the Healthy Communities Coalition has strengthened the community.

### **Actions:**

- Improve access to training in community development theories, principles, and practices.

---

## **Strategy: Coordinate and collaborate with community organizations to promote and deliver programs and services to residents**

### **Successes:**

- Summer programs are well coordinated through the numerous community organizations that offer these services.
- Community services are offered in a collaborative manner as the lines of communication between service providers are open and accessible.

### **Actions:**

- Prioritize projects and allocate resources effectively and efficiently to optimize benefits.
- Continue to develop partnerships within the community that aim to strengthen the community.
- Participate in wide-scale initiatives (provincial, national, etc.) which benefit the community.

---

**Goal:**  
The Town of Drayton Valley and Brazeau County community is a community of resilience.

---

**Goal:** Citizens are aware of the resources available to them and know how to access them.

**Goal: Citizens are aware of the resources available (CONT.)**

**Strategy: Encourage and support local groups and organizations, businesses and governments to work collaboratively** [Page 47 of 80](#)

**Successes:**

- Community initiatives such as the Community Dinners and the Community Mat Program have brought community organizations, residents, and local businesses together to serve the community.
- Municipal Councils have been active in an advocacy role to obtain resources needed to enhance local initiatives.

**Actions:**

- Prioritize projects and allocate resources effectively and efficiently to optimize benefits.
- Continue to develop partnerships within the community that aim to strengthen the community.
- Participate in wide-scale initiatives (provincial, national, etc.) which benefit the community.

**Goal: High quality medical services and health professionals are available to address health needs.**

**Strategy: Implement strategies for increasing and attracting the appropriate health professionals**

**Successes:**

- The past work of the local Physicians' Recruitment Committee has resulted in the attraction and retention of family physicians.
- The local Health Services Foundation has and continues to have success in raising funds to bring vital medical equipment to the local hospital.

**Actions:**

- Continue to build and maintain strong relationships with provincial representatives in health and other relevant areas, such as the Primary Care Network.

**Goal: High quality medical, emergency and protective services are delivered within Drayton Valley and Brazeau County.**

**Strategy: Improve emergency and health services within Drayton Valley and Brazeau County**

**Successes:**

- The local detachment of the RCMP added two positions to its law enforcement unit, thereby enhancing the community's protective services.
- The Community School Resource Officer position has enhanced the safety measures within the public school system and created a connection between youth and law enforcement.

**Actions:**

- Continue to work with all emergency service providers to advocate for increased resources to ensure high quality standards.



## **Strategy: Continue to implement safety bylaws, initiatives and programs**

### **Successes:**

- The Community School Resource Officer has been active in collaborating with community service providers and has been effective in promoting opportunities for youth, particularly youth at risk.
- The ALIVE 55 Program has been an effective platform to provide older adults not only a health and wellness program, but also education and awareness on crime prevention, drug awareness, and social engagement initiatives.
- The Community School Resource Officer has been involved in several of the summer programs offered by local non-profit agencies, providing information on safety, law enforcement, and anti-bullying.
- The RYSE project has been providing opportunities for youth to identify community issues and possible resolutions to these issues. The efforts of the RYSE project have been instrumental in the establishment of a Youth Services Hub.

### **Actions:**

- Establish the governance model and operational basis for the Youth Services Hub.
- Implement and monitor the partnership with TELUS, the Smart Communities Security Camera program, to increase security and address safety concerns, such as crime, and provide the community with tools to plan for infrastructure needs or maintenance in the community.
- Continue to encourage youth to participate in leadership and recreation opportunities and scholarship programs.
- Continue to support the work of the Community School Resource Officer to research cyber-bullying and proactively prepare awareness information and training for children, youth and families.

**Goal: The Drayton Valley and Brazeau Community is a safe community.**

# A Caring and Inclusive Community

All people including children, youth, families and seniors have access to basic needs: accessible housing, food, clothing, transportation, health services and recreation. Residents are actively engaged in the community and there is a strong sense of belonging and a strong culture of participation, volunteerism and caring for one another.

**Goal: All residents in the community have a place to live.**

**Strategy: Provide a mix of affordable, diverse and accessible housing options**

**Successes:**

- The Town of Drayton Valley's Urban Housing program provides affordable and accessible housing to 26 low income earning families.
- The Homelessness and Poverty Reduction Team's Mat Program provides emergency accommodation to those in need of immediate shelter.

**Actions:**

- Continue to pursue a long-term, sustainable approach to emergency and transitional housing for those who are homeless or at risk of becoming homeless.
- Promote secondary suites within residential communities through comprehensive policy development.

**Goal: All residents are welcomed, involved and participate in community activities.**

**Strategy: Identify and involve diverse populations**

**Successes:**

- The work of the Community Parenting Coalition has generated awareness opportunities and parenting tools that focus on inclusion of diverse populations.
- Service Organizations are promoting community resources in innovative manners, such as Special Swims, Movie Nights, and the annual Zombie Run.

**Actions:**

- Host Newcomer programs and gatherings, targeting specific populations such as temporary foreign workers, new Canadians and immigrants.
- Facilitate social inclusion through accessible and affordable community initiatives and recreation facilities.

**Strategy: Continue to consult with and involve citizens to gain their input and expertise**

**Successes:**

- The Town of Drayton Valley uses local events such as the Community Registration Nights to reach out to the residents to gain feedback on community initiatives.
- The utilization of social media has provided accessible and timely avenues for residents' input.

**Actions:**

- Continue to use innovative methods to engage the community in decision making.
- Create safe and open atmospheres for discussion in public meetings.



### **Strategy: Provide appropriate housing, transportation, wellness and recreation activities for seniors**

#### **Successes:**

- The recruitment of the Drive Happiness program is offering community seniors with affordable transportation.
- The ALIVE 55 wellness program continues to offer wellness and community engagement activities to over 700 older adults.

#### **Actions:**

- Complete the community goal of obtaining a wheelchair accessible van to offer specialized transportation services to seniors and those with mobility issues.
- Set affordable housing targets, recognizing seniors as a special target group.

**Goal: Seniors are actively engaged and supported to allow healthy, independent living.**

### **Strategy: Provide opportunities for youth to be leaders**

#### **Successes:**

- The RYSE Project has involved over 500 local youth in establishing strategies for youth engagement in the community.
- The current work in the development of a Youth Services Hub will target the special needs of youth and their caregivers.

#### **Actions:**

- Continue to involve youth in creating recreation, sport and social programs.
- Encourage more volunteerism among youths and young adults.
- Encourage more inclusion of youths in planned leadership opportunities.
- Increase family programming to help youth and parents connect.

**Goal: Youth are involved in the community and are provided with the resources and support to succeed.**

### **Strategy: Strengthen parent/caregiver capacity by developing skills, knowledge, confidence and resiliency**

#### **Successes:**

- The Community Parenting Coalition has hosted events and produced educational awareness material that supports and promotes the importance of early childhood development.
- The Early Childhood Development Centre has strong connections with agencies and organizations that promote and enhance childcare services for children 0-6 years of age.
- Children's resources within the community are well promoted.

#### **Actions:**

- Ensure mental health services for children 0-6 years of age are in place to support a growing population.
- Support and enhance local mental health prevention services for all ages.
- Increase the opportunities for positive, interactive and culturally relevant early childhood experiences

**Goal: Families are able to access high quality child development services.**

;  
J  
6  
df  
fY  
W  
cZ

- The Volunteer Appreciation Banquet has proven to be an effective manner in which to recognize volunteers. Recognition continues to be enhanced through the efforts of individual volunteer organizations.

AAAAAAAAA@A[ aaO^c^[[] { ^} á [ !\•@] •Á|[ çã^¿æ æ|/ß {-| ææ } Å) aÁ [|•Á| Á  
 AAAAAAA[c | ] c^! Á!\* æ ãææ }•È

- Provide tools and guidance to community organizations that support effective volunteer recruitment, training and management.
- Produce promotional material that advocates the benefits of volunteerism.
- Continue activities that promote Volunteer Week in April.

### Successes:

- The ARC Bark Park (Off-Leash Area) provides an excellent venue for dog owners to socialize their dogs. There are added benefits of community connectiveness.
- Cause for Critters continues to be supported in its work to promote a humane environment for cats and dogs.

### Actions:

- Work with vet clinics and vet schools to bring semi-annual spay and neuter clinics to the community.
- Plan for the establishment of a second off-leash area within the community which accommodates a separate space for small dogs only.





# A Community Fulfilled with Food that is Accessible and Secure for All



## **Strategy: Enhance sustainable food practices through farmers' markets and community gardens**

### **Successes:**

- Farmers' Markets are held consistently throughout the year and are well attended.

### **Actions:**

- Encourage the re-development of community gardens.
- Promote backyard gardening as a sustainable food production practice.
- Continue to source locally grown produce and foods for municipal events, whenever possible.
- Provide training opportunities to create local manufacturing and distribution of food.

## **Strategy: Establish educational programs about making healthy food choices**

### **Successes:**

- The Early Childhood Development Centre is a leader in promoting healthy choices for children 0-6 years of age.
- Public Recreation Facilities offer healthy choices in the vending and concession operations.

### **Actions:**

- Encourage schools to adopt healthy food choice alternatives.
- Include all stakeholders dealing with nutrition in educational programs.
- Promote local initiatives that advocate food accessibility and security.
- Offer "Eating Healthy on a Budget" as a session in the Making Financial Cents Program.

; cU.'@WU`m  
dfcXi WYX`ZcXg`  
UfY`k JXY`m  
gi ddcfhYX`UbX`  
UWYggjV`Y`hc`U`  
fYgJXYbhg`cZci f`  
Wta a i b]mÁ

; cU.'Bi hf]h]ci g`  
ZcX`dfc[ fUa g`  
UfY`b`d`UW`  
H fci [ \ ci hci f`  
Wta a i b]mÁ



## A Distinct and Livable Community

A sense of community - our community looks right and feels right. It has an identity that defines ourselves and fosters pride and belonging among our residents.

**Strategy: Engage the community in beautification projects and programs**

### Successes:

- The community's past involvement in the Communities in Bloom program has resulted in the beautification of local sites, as well as the implementation of a Historical Building Self-Guided Tour.
- The establishment of Discovery Park, including the Outdoor Rink and Outdoor Fitness Pods, has revitalized the central residential area of the Town.

### Actions:

- Continue to use, whenever possible, natural plant and shrub species in new and re-developed areas.
- Protect the existing tree canopy in natural and public areas.

**Strategy: Strengthen municipal resources, bylaws and policies that benefit beautification efforts**

### Successes:

- The development of Area Structure Plans includes the integration of green belt corridors, trails, signage and other beautification initiatives.
- Tree-planting campaigns such as TD Tree Days contribute to the beautification of the community.

### Actions:

- Provide education and training on environmental sustainability for businesses and residents.
- Control the spread of noxious weeds.
- Establish and promote by-laws that enhance beautification.
- Establish standards on infrastructure which are aligned with the goal of community beautification.
- Explore policies that encourage renewable energy sources and sustainable building practices.

; cU. '8 fUntcb'  
JU`YmiUbX'  
6fUhYU '7ci bhm  
UfY`WYUb`UbX'  
[ fYYb'  
Wta a i b]hYg"Á

**Strategy: Establish sustainable practices in composting and enhanced recycling programs**

**Successes:**

- The Town of Drayton Valley maintains a strong recycling program.
- Past efforts in backyard composting have been successful.

**Actions:**

- Partner with businesses for an enhanced recycling program.
- Re-introduce awareness initiatives on the benefits of backyard composting.
- Enhance the visibility of and accessibility to the Re-Use It Centre.
- Promote the community composting site within the Landfill Centre.

**Strategy: Foster community pride through local initiatives**

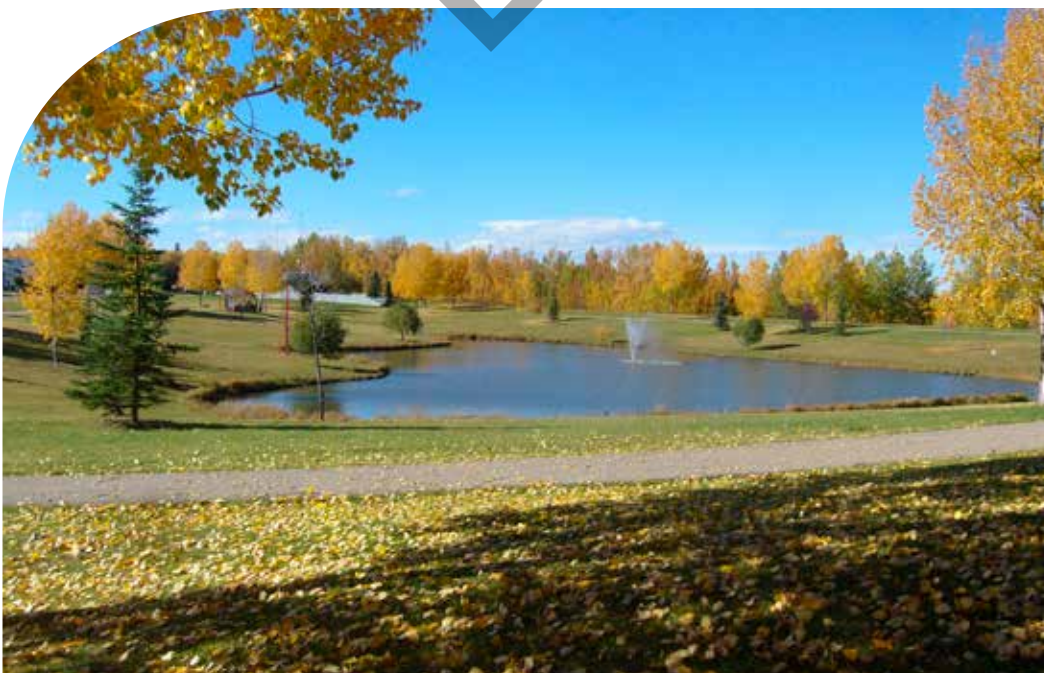
**Successes:**

- Discovery Park has revitalized a major residential area, and has become a focal point for residents and visitors. The contribution of private art by residents has contributed to community pride in the park.
- Residential areas continue to participate in and host Community Block Parties, thereby building pride in neighbourhood living.

**Actions:**

- Promote community participation in neighbourhood "adopt a block" and similar programs.
- Recognize local beautification initiatives.
- Continue to identify and revitalize specific areas in the community.
- Encourage residents to act as ambassadors for our community.

; cU. 'F Yg]XYbHg'  
 ]b'h Y'Hck b'cZ  
 8 fUhtcb'JU`Ymi  
 UbX'6 fUhYU  
 7 ci bhmUfY'  
 dfci X'cZH Yjf'  
 Wta a i b]hm'



# A Community Enriched with Innovation and Learning

Connecting People to Opportunities - Residents have access to quality training, information, education and community services that provide support to overcome barriers, increase employment, reduce poverty and create opportunities to participate in the community.

**Strategy: Develop a Human Resources Training Centre for community training and information**

## Successes:

- The Drayton Valley and Area Community Learning Association continues to provide worthwhile education and training programs.
- NorQuest College has solidified its presence in the community and is working with several stakeholders to host accreditation and certification programs.
- The Town of Drayton Valley has initiated a Zero Tuition Fee Program to encourage residents to pursue advanced educational opportunities.
- The Clean Energy and Technology Centre has been established and continues to work with a variety of educational institutions, governments, and business sector stakeholders to advance its strategic direction.

## Actions:

- Continue to build upon the Zero Tuition Fee Program.
- Promote all available training opportunities through an on-line platform.

**Strategy: Provide a diverse range of educational and training opportunities in the community**

## Successes:

- Educational institutions are utilizing technology to promote educational opportunities and serve as educational tools.
- The Clean Energy Technology Centre and NorQuest College are working collaboratively on delivering educational/training opportunities that are relevant to the region.

## Actions:

- Enhance opportunities for residents to access life-long learning programs.
- Continue to enhance technological measures to meet communication needs.
- Encourage all stakeholders to host educational and training programs in all disciplines and fields.

; cU. '7 ]h]nYbg'  
 \ Uj Y'UWYgg'hc'  
 ei U]mifU]b]b[ ž  
 ]bZfa Uh]cbž  
 YXi WUh]cb'UbX'  
 Wta a i b]mi  
 gYf j ]WYg"

; cU. 'The  
 8 fUhtcb'JU`Ym  
 UbX 6 fUhYU  
 7 cmmunity  
 YghUV`g\ es`U  
 fY[ ]cbU`fU]b]b[  
 WbhfY'UbX`g'  
 fYWt[ b]nYX Ug`U  
 WbhfY`cZ  
 YI WY`YbWY"



**Strategy: Develop business and community educational and mentorship programs**

**Successes:**

- The Community Learning Association has been instrumental in delivering education and mentorship to specific populations, particularly temporary foreign workers and recent immigrants.

**Actions:**

- Support the efforts of Aim For Success in establishing a mentorship program between adults and students.
- Encourage businesses to mentor youth.

**Strategy: Continue to support libraries as a critical component to a healthy community.**

**Successes:**

- The Municipal Library has expanded its services by catering to a wide variety of community programming.

**Actions:**

- Continue to provide free or low-cost library memberships to community residents.
- Develop a long range strategic direction for the provision of library services.



; cU.'6 i g]bYggYgž  
 Vč a a i b]mī  
 cf[ Ub]nU]cbg'  
 UbX'Ĥ Y'Ĥck b'cZ  
 8 fUñtc b'J U`Ymī  
 UbX'6 fUhYUī '  
 7 ci bhmik cf\_'  
 Vč`UVcfU]j Y'mītc'  
 dfcj ]XY`YUf b]b[ '  
 cddcfhī b]h]Yg"Á





## A Community Thriving in Wellness and Health

Residents have the opportunity to participate in a broad range of activities that encourage many dimensions of wellness: physical, emotional, spiritual, mental, intellectual, environmental and financial. Services promote healthy lifestyles, social connectedness, mental well-being and community cooperation.

**Strategy:** *Create an integrated and accessible system of natural spaces and parks*

### Successes:

- The Arc Bark Park has addressed a need for an Off-Leash Park for dog-owners to exercise and socialize their dogs.
- Discovery Park includes fitness equipment and park amenities that cater to all physical abilities.
- A new Playground Capital Plan for the Town of Drayton Valley has been adopted and will result in updated and safer playgrounds and play spaces.
- Walking and cycling paths are located throughout the community.
- Regional parks and playgrounds have been enhanced throughout the greater community.

### Actions:

- Establish physical links between all natural spaces and parks, including regional trail networks.
- Address the strategies in the Playground Capital Plan regarding playground enhancements.
- Plan for the establishment of an additional Off-Leash Park.

; cU.'8 fUntc b'  
JU`YmUbX'  
6 fUhYU '7 ci bhm  
UfY'j JVfUbh  
UbX`YUk m  
Wta a i bjhYg"

**Strategy: Drayton Valley and Brazeau County support a community that enhances all dimensions of wellness.**

#### **Successes:**

- Both municipalities offer facilities and programs that cater to various target populations based on age, income level, and ability. Social connection and mental health are optimal goals in addition to physical well-being.
- Both municipalities support athletic, cultural and social endeavours through municipal grant programs.
- All residents have the opportunity to participate, at no charge, in the Making Financial Cents Program, designed to educate individuals on their financial wellness.

#### **Actions:**

- Establish a link between all forms of wellness (eg. healthy eating linked to active living spaces/events, benefits of physical activity linked to mental wellness) through promotion, events and other opportunities.
- Encourage all private and public services to support all dimensions of wellness including but not exclusive to physical wellness, emotional wellness, spiritual wellness, mental wellness, intellectual wellness, environmental wellness and financial wellness.

**Strategy: Provide opportunities for healthy lifestyles through education and physical activities**

#### **Successes:**

- The Community has benefited from community organizations that value physical well-being by hosting activities and special events, including the Annual Parks Day and Family Day hosted by the Eagle Points Blue Rapids Parks Council, the DV100 hosted by the Drayton Valley Community Foundation, and the Annual Triathlon hosted by a community coalition.
- Local businesses support physical activity, such as Canadian Tire and its Jump-Start Program; allowing youth to access sports programs when they don't have the financial means to do so on their own.

#### **Actions:**

- Enhance youths' accessibility to sport and physical fitness through the implementation of a Recreation Fee Assistance Program.
- Support daily physical education and activities for students of all ages.
- Support community initiatives that combat child obesity and chronic illnesses.
- Promote healthy lifestyles through available social media.



**Goal:**  
Recreational facilities and programs are available and accessible to all.

**Strategy:** *Establish, improve, or adapt recreation facilities to meet the evolving needs of residents and visitors*

Page 59 of 80

**Successes:**

- Discovery Park, with its outdoor rink and outdoor fitness pods, provides an affordable and accessible recreation venue. The adjacent 4-S Skate Park adds to the multi-generational focus of Discovery Park.
- The Town of Drayton Valley and Brazeau County have initiated groundwork for a future aquatic facility.
- The Eleanor Pickup Arts Centre has introduced technological adaptations to accommodate a variety of uses.
- The construction of pickleball courts has addressed a growing activity within the community.

**Actions:**

- Continue to pursue the establishment of a new aquatic centre, complete with family change rooms, wheelchair accessibility, and adequate pool spaces for competitions and leisure programming.
- Continue to provide facility users access to modern equipment and highly trained staff.
- Ensure all public recreation facilities include family change rooms and provide appropriate signage to compensate for disparities in literacy, cultural differences, and gender identities.
- Should a new aquatic centre be established, determine the operation, expansion, or relocation of the Splash Park.
- Ensure all public recreation facilities are wheelchair accessible and cater to those with mobility issues.

**Strategy:** *Work collaboratively to offer a variety of recreation programs, services and facilities for all residents*

**Successes:**

- With support from the municipalities and corporate partners, the Eagle Point Blue Rapids Parks Council has established its Outdoor Education Centre and is offering environmental and outdoor education programming.
- The Brazeau Sports Park has enhanced its services to its users with the addition of a washroom and storage facility.
- Several non-profit community organizations, including the Municipal Library and the Museum, have expanded their programming opportunities.
- Through the efforts of the Healthy Community Coalition, work has been initiated on the establishment of a Youth Hub, offering supports and guidance for various social services, including recreation opportunities.
- The community continues to demonstrate its capacity to create partnerships that benefit the recreation delivery system.

**Actions:**

- Continue to support local organizations and local School Boards to enhance access to school facilities for after-school and community use.
- Establish planning principles that direct new residential and commercial developments to contribute to or provide community recreation amenities, with an emphasis on child and family friendly neighbourhoods.
- Encourage the corporate community to support the recreation, sport and wellness pursuits of their employees.
- Continue to establish additional programming for youth during the Christmas and spring break and other non-instructional time throughout the school year.

**Strategy: Encourage community organizations to remove barriers to access recreation services**

**Successes:**

- Municipalities have continued to offer affordable rates to several populations for recreation programs and services.
- The ALIVE 55 program combats isolation and sedentary lifestyles for numerous individuals over the age of 55 years by providing free access to recreation and wellness programs.
- The community has access to several no-cost recreation services and programs, including Outdoor Rinks, the 4-S Skatepark, the Splash Park, the Outdoor Fitness Circuit, ARC Bark Park, Tennis and Pickleball Courts, and numerous playgrounds and open spaces.

**Actions:**

- Implement a Recreation Fee Assistance Program to assist low-income families in accessing recreation services.
- Encourage all stakeholders in the recreation delivery system to build programs and services that address the cultural and social diversity of the community.

## A Creative Community Rich in Heritage, Unique in Identity

Culture is present in the community through libraries, the local museum, the preservation of our heritage buildings, opportunities for artistic expression and places that present and connect local arts to people. Local arts and heritage give us community vitality, a path to creativity and innovation and a sense of who we are.

**Strategy: Celebrate the spirit of our heritage and the multiculturalism of our community**

**Successes:**

- The Annual Canada Day celebrations incorporate activities and information that showcase the many cultures that make up the community.
- The Multicultural Association is an active organization, welcoming newcomers to the community and hosting various events that promote inclusion and cultural diversity.

**Actions:**

- Continue to promote community multicultural events and cross-generational cultural activities.
- Celebrate the diversity of culture with food and dance with all ethnic groups in the community.



**Goal:**  
Recreational facilities and programs are available and accessible to all. (CONT.)

**Goal:** The Drayton Valley and Brazeau community is inclusive to all cultures and heritages and celebrates this diversity.



; cU. '5 fHg' UfY'  
 Wf YVf UhYX' UbX'  
 cddcfh b]hYg'hc'  
 [ Yh]bj c`j YX'UfY'  
 Uj Uj UfY'Zf'U''  
 U Yg"Á

### **Strategy: Increase awareness of the arts, culture and heritage of the community**

#### **Successes:**

- Community event grants offered by the municipalities provide needed support by local organizations to host special events and community festivals and celebrations.
- Local art is showcased in many of the community's public facilities.
- Local markets and festivals are providing an excellent venue for showcasing local culture and arts.
- The Drayton Valley and District Historical Society, as the operator of the local Museum, is offering an expanded program to promote the history of the community and the heritage of its people.

#### **Actions:**

- Incorporate cultural elements in every event planned in the community.
- Purchase local art and handicrafts to showcase and donate for auctions and door prizes.
- Encourage local businesses and industry to display local art and to incorporate cultural features into their physical building design.
- Continue to support community festivals and special events through staff assistance, financial resources and/or in-kind contributions or other municipal resources.

### **Strategy: The Drayton Valley and Brazeau community recognizes and embraces its First Nations and Metis Heritage**

#### **Successes:**

- The hosting of the annual National Indigenous Peoples' Day has brought together many community organizations and service agencies.
- Indigenous Awareness Training has been welcomed by many community stakeholders.

#### **Actions:**

- Continue to support and promote the National Indigenous Peoples' Day in celebration of the strong and unique history of First Nations and Metis history in the community.
- Encourage First Nations and Metis people to share their knowledge of the history of the community through school and inter-generational programs and events.

### **Strategy: Develop and offer multicultural and historical training programs**

#### **Successes:**

- Social inclusion is increasingly a guiding principle in the development of community services and programs.

#### **Actions:**

- Embrace our local heritage and historical events for educational programs.
- Encourage the hosting of workshops that instill tolerance and the value of multicultural diversity.

**Strategy: Work collaboratively with community organizations and businesses to provide the appropriate cultural facilities and displays for the community**

**Successes:**

- The Eleanor Pickup Arts Centre provides an excellent venue for arts and culture performances, festivals and displays.
- Discovery Park hosts local sculpture and poetry embedded along the walkways.

**Actions:**

- Support the efforts of the Eleanor Pickup Arts Centre to plan and construct the final phase of the theatre facility, including a green room and an area for set production and storage.
- Encourage the commissioning or donation of local artforms that can be showcased indoors or outdoors.

**Strategy: Support the Historical Society in developing a plan to expand the museum and historical village**

**Successes:**

- The Drayton Valley and District Historical Society has prepared a preliminary plan to expand and enhance the facilities and services of the site.
- Both municipalities continue to support the Historical Society's operations with financial assistance.

**Actions:**

- Review the Historical Society's preliminary plan to establish a process to advance the efforts of the organization.
- Determine the feasibility of the organization's capacity to expand services to include tourism services, thereby adding to its sustainability framework.



; cU. The  
8 fUhtcb`JU`Ym  
UbX`6 fUhYU  
community`]g  
\ ca Y`hc`U  
j Uf]YmicZ  
W`hi fU`j Ybi Ygž  
\ ]ghcf]WU`  
Vi ]X]b[ g`UbX`  
dfc[ fUa g`h Uh  
UfYUj U]UV`Y`  
UbX`UWWgg]V`Y`  
hc`U`"Á







# TOWN OF DRAYTON VALLEY

## REQUEST FOR DECISION

|                      |                                                                                  |
|----------------------|----------------------------------------------------------------------------------|
| <b>SUBJECT:</b>      | Next Steps for Partners for Climate Protection Program (PCP) Milestone Framework |
| <b>MEETING:</b>      | February 26, 2020<br>Regular Meeting of Council                                  |
| <b>PRESENTED BY:</b> | Aishah Mohd Isa<br>Energy Program Coordinator                                    |

### 1. PROPOSAL AND BACKGROUND:

With Council Resolution #217/15, the Town of Drayton Valley (TODV) officially joined the Federation of Canadian Municipalities (FCM) Partners for Climate Protection Program (PCP). The PCP program helps municipalities reduce energy use and emissions through a five-step Milestone Framework:

- Milestone 1: Create a Baseline Emissions Inventory and Forecast
- Milestone 2: Set Emissions Reduction Targets
- Milestone 3: Develop a Local Action Plan
- Milestone 4: Implement the Local Action Plan
- Milestone 5: Monitor Progress and Report Results

Moving through these five milestones can save municipalities money, improve air quality, create jobs, and improve local residents' health.

The Town recently completed the corporate and community emissions inventory using the web-based PCP Milestone Tool for the years 2015 to 2018. These inventories have been reviewed by FCM and its partner ICLEI. On January 27, 2020, FCM has confirmed that the Town has achieved PCP Milestone 1. An official recognition letter to the Mayor and Council will follow in a few weeks.

With the completion of Milestone 1, the following activities can now take place:

- Energy and Emissions Inventory Report 2015-2018 to be uploaded to the TODV website for public access;
- Public engagement to take place in February-March to obtain feedback on recommended actions (roving board, surveys, focus group discussions);
- Resources and timelines to be reviewed for the recommended actions; and
- Data collection and analysis to be conducted for 2019 inventory.

The outcomes of these activities will form the basis of the Local Energy Stewardship Plan which will fulfill both the PCP Milestone 2 and PCP Milestone 3 requirements.

Council support is requested to proceed with these next steps of the PCP Milestone Framework.

### 2. BUDGET / GRANT / RESOURCE IMPLICATIONS:

To proceed with these next steps, minor budget impacts (approximately \$500) will be incurred for printing materials. Staff time is largely funded by FCM Staff Grant MCIP16132.

**3. ALIGNMENT WITH LEGISLATION AND TOWN PLANS:**

| Type of Document                                | Yes ~ N/A ~ Partial | Comments                                                                                                                                                                                                                                                 |
|-------------------------------------------------|---------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Provincial Acts / Regulations                   | N/A                 |                                                                                                                                                                                                                                                          |
| Municipal Bylaws                                | N/A                 |                                                                                                                                                                                                                                                          |
| Municipal Development Plan                      | N/A                 |                                                                                                                                                                                                                                                          |
| Sustainability Vision 2019-2021                 | Yes                 | <ul style="list-style-type: none"> <li>• GHG Reduction/Carbon Footprint Initiative with its goal to determine current footprint</li> <li>• Living Lightly Initiative with its goal to be environmental stewards and reduce energy consumption</li> </ul> |
| Town of Drayton Valley Strategic Plan 2019-2021 | Partial             | <ul style="list-style-type: none"> <li>• Goal Two of the 2019-2021 Strategic Plan aims to increase public trust and confidence by communication all long-range plans</li> </ul>                                                                          |
| Other Plans or Policies                         | N/A                 |                                                                                                                                                                                                                                                          |

**4. POTENTIAL MOTIONS:**




- A. That Council direct Administration to proceed with the next steps of the PCP Milestone Framework, which includes:
- To upload the Energy and Emissions Inventory Report 2015-2018 to the TODV website;
  - To start public engagement activities;
  - For each recommended action, to identify emissions reduction potential, high-level resources requirement and timeline for implementation; and
  - To start data collection and analysis for 2019 inventory.
- B. That Council defer this item back to Administration for \_\_\_\_\_.
- C. That Council decline to proceed with the next steps of the PCP Milestone Framework.

**5. RECOMMENDATION**

Administration recommends that Council authorizes Administration to proceed with the next steps of the PCP Milestone Framework.

**6. ATTACHMENTS:**

- Energy and Emissions Inventory Report 2015-2018 - DISTRIBUTED SEPARATELY
- Draft Roving Board - d -d
- Engagement Strategy

|                     |                                                                                     |              |                                                                                       |
|---------------------|-------------------------------------------------------------------------------------|--------------|---------------------------------------------------------------------------------------|
| REPORT PREPARED BY: |  | REVIEWED BY: |  |
| APPROVED BY:        |  |              |                                                                                       |

## Local Energy Stewardship Plan

We are committed to ensuring citizens of Drayton Valley have access to clear and objective information and to offer opportunities to participate in decision-making and initiatives that affects them.

### INFORM

#### Why?

- To assist understanding on how energy is consumed in Drayton Valley.

#### How?

- Inventory report is available online
- Use positive, relatable narratives to engage interest
- Share incentives available at municipal, provincial and federal levels
- Update Council at G&P meeting
- Update TODV Staff through Sustainability Committee
- \*\*Personal carbon calculator

### CONSULT

#### Why?

- To obtain feedback on targets
- To obtain input on proposed initiatives, and potentially new ideas for initiatives.

#### How?

- Roving opinion board and dotmocracy
- Targeted meetings with business communities
  - Chamber of Commerce
  - DVHTA (Hotels & Tourism)
  - Weyhouser & BCG
  - Big-box retailers
- Targeted drop-ins/surveys
  - Schools, DV Learning, library, senior centres
  - Private biz (Cafes, gyms)

### EMPOWER

#### Why?

- To empower municipal staff and the community to implement initiatives that will reduce cost and emissions

#### How?

- Match corporate and community actions to potential Champions
- Outreach, educate and help source funds to support implementation of actions
  - Outreach to library to host DIY Home Energy Kit
  - Outreach to schools to pursue MCCAC Solar for Schools funding
  - Outreach to Eagle Point Blue Rapids Park/Rotary-Pembina Nordic Outdoor Education Centre to support energy-centric programs
  - Outreach to potential providers to initiate potential small-scale transit/ride-sharing/car-sharing programs
- Support recycling/waste diversion campaigns through Sustainability Committee

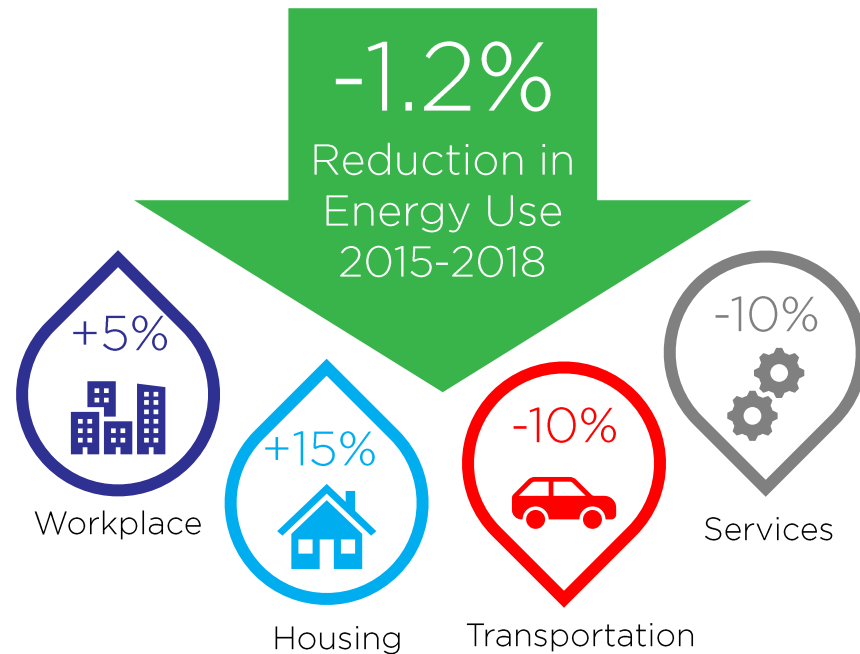
ENGAGE!

Responsible energy stewardship can cut spending and reduce carbon footprint.

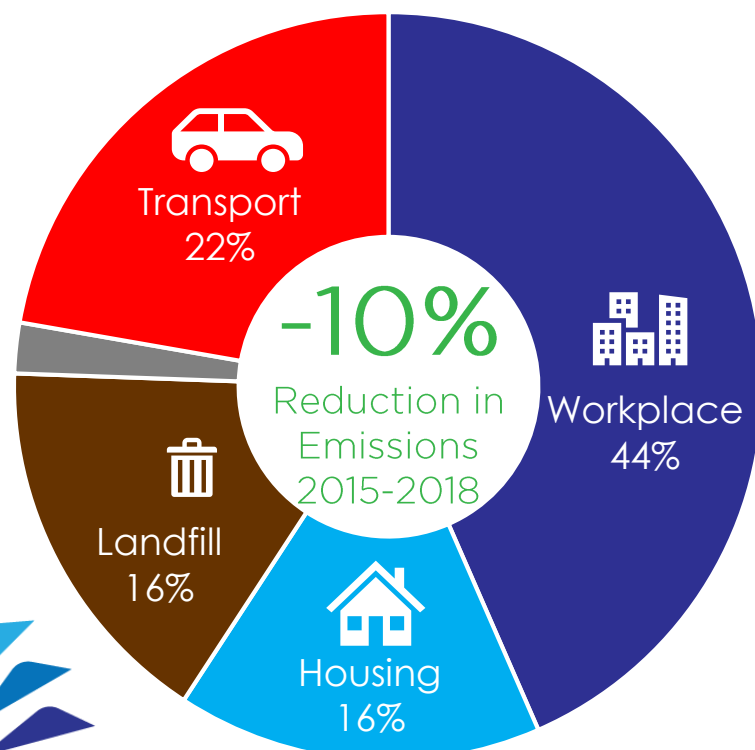
# TIME TO VOTE

How much effort are we willing to put in?  
Place a dot to cast your vote!

How has Drayton Valley's energy use changed since 2015?



What is Drayton Valley's Emissions Footprint?



## STATUS QUO

- Electricity and natural gas use stay on the same trajectory.
- More cars on the road.
- No change in recycling or waste diversion.
- Energy spending increases.
- Development sprawls and increases infrastructure costs.

## BABY STEPS

- Initiate programs to reduce electricity and natural gas use in buildings.
- Switching some energy use to alternative energy.
- Encourage smart driving to reduce fuel use and cost.
- Introduce targeted waste diversion programs.

## BIG STRIDES

- Aim for buildings to be low-carbon and resilient.
- Potentially implement a small-scale transit /car-sharing system that is frequently used by DV residents.
- Develop a plan to increase number of electric vehicle charging stations in strategic locations in DV.
- Implement intensive waste reduction and diversion programs.






# What would motivate YOU to become a better energy steward?

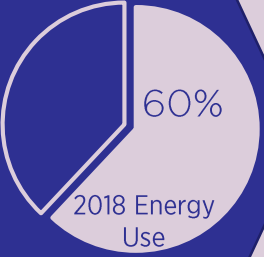
Place a dot to indicate your motivation!

|                                        |                                        |                                                                              |                                                               |
|----------------------------------------|----------------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------------|
| <p>Cost Savings</p> <p>\$</p>          | <p>Health &amp; Wellbeing</p> <p>♥</p> | <p>Protect Next Generation's Quality of Life and Opportunities</p> <p>🧑🏫</p> | <p>Preserve Our Natural Resources and Ecosystems</p> <p>🌳</p> |
| <p>Improve Property Value</p> <p>🏠</p> | <p>Grow Local Economy</p> <p>📍</p>     | <p>Improve Resiliency and Self-sufficiency</p> <p>🧠</p>                      | <p>Comfort &amp; Convenience</p> <p>👉</p>                     |

Or share your unique motivation with sticky notes.

# HELP! How can we become better energy stewards?


  
Buildings

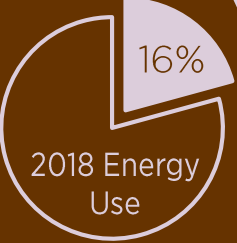


**Potential Actions**

- ✓ Increase energy efficiency
- ✓ Increase renewable energy (solar, wind, geothermal)
- ✓ More green roofs, green gardens

Use sticky notes to share your ideas for potential building actions with us!


  
Waste

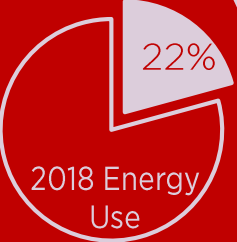


**Potential Actions**

- ✓ Reduce food waste
- ✓ Support local producers
- ✓ Responsible recycling
- ✓ Eat less meat and dairy
- ✓ Composting

Use sticky notes to share your ideas for potential waste actions with us!

  
Transport



**Potential Actions**

- ✓ Improve walking environment
- ✓ Improve bike infrastructure
- ✓ Introduce small-scale public transit
- ✓ Add more EV charging access

Use sticky notes to share your ideas for potential transportation actions with us!

## Information Items

### 9.0 Information Items

Pages 70-80

|      |                                                                    |       |
|------|--------------------------------------------------------------------|-------|
| 9.1. | Drayton Valley RCMP Stats – January 2020                           | 71-75 |
| 9.2. | Drayton Valley / Brazeau County Fire Services Stats – January 2020 | 76-77 |
| 9.3. | Sustainability Committee Meeting Notes – January 17, 2020          | 78-80 |

### **MOTION:**

I move that Town Council accept the above items as information.



## Drayton Valley Municipal Crime Gauge

2020 vs. 2019  
January to January

### *Criminal Code Offences*



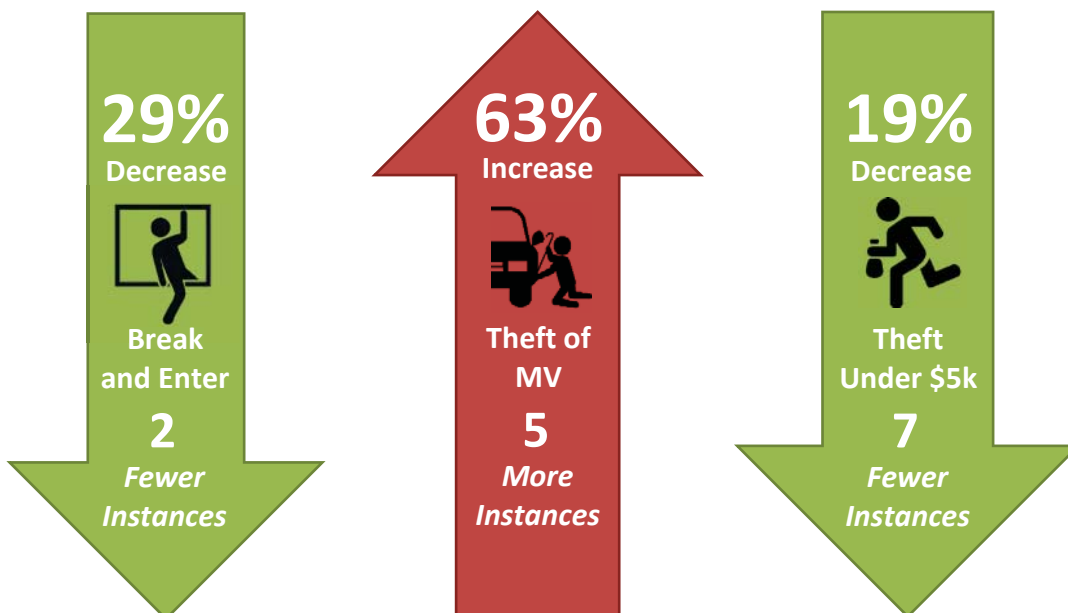
**Total  
Criminal Code  
Offences:**

**13%**

**Decrease**

When compared to  
January to January, 2019

### *Select Property Crime*



# RCMP-GRC

## Drayton Valley Municipal Detachment

### Crime Statistics (Actual)

#### January: 2016 - 2020



ROYAL CANADIAN MOUNTED POLICE • GENDARMERIE ROYALE DU CANADA

All categories contain "Attempted" and/or "Completed"

February-07-20

| CATEGORY                              | Trend | 2016      | 2017      | 2018       | 2019       | 2020       | % Change<br>2016 - 2020 | % Change<br>2019 - 2020 | Avg File +/-<br>per Year |
|---------------------------------------|-------|-----------|-----------|------------|------------|------------|-------------------------|-------------------------|--------------------------|
| Homicides & Offences Related to Death |       | 0         | 0         | 1          | 0          | 0          | N/A                     | N/A                     | 0.0                      |
| Robbery                               |       | 0         | 0         | 0          | 0          | 0          | N/A                     | N/A                     | 0.0                      |
| Sexual Assaults                       |       | 0         | 2         | 0          | 0          | 2          | N/A                     | N/A                     | 0.2                      |
| Other Sexual Offences                 |       | 0         | 0         | 1          | 0          | 1          | N/A                     | N/A                     | 0.2                      |
| Assault                               |       | 11        | 7         | 8          | 10         | 8          | -27%                    | -20%                    | -0.3                     |
| Kidnapping/Hostage/Abduction          |       | 0         | 0         | 0          | 0          | 0          | N/A                     | N/A                     | 0.0                      |
| Extortion                             |       | 0         | 0         | 1          | 0          | 0          | N/A                     | N/A                     | 0.0                      |
| Criminal Harassment                   |       | 1         | 3         | 1          | 0          | 2          | 100%                    | N/A                     | -0.1                     |
| Uttering Threats                      |       | 5         | 1         | 1          | 4          | 1          | -80%                    | -75%                    | -0.5                     |
| <b>TOTAL PERSONS</b>                  |       | <b>17</b> | <b>13</b> | <b>13</b>  | <b>14</b>  | <b>14</b>  | <b>-18%</b>             | <b>0%</b>               | <b>-0.5</b>              |
| Break & Enter                         |       | 6         | 3         | 31         | 7          | 5          | -17%                    | -29%                    | 0.2                      |
| Theft of Motor Vehicle                |       | 3         | 4         | 9          | 8          | 13         | 333%                    | 63%                     | 2.4                      |
| Theft Over \$5,000                    |       | 0         | 0         | 2          | 0          | 0          | N/A                     | N/A                     | 0.0                      |
| Theft Under \$5,000                   |       | 16        | 29        | 36         | 36         | 29         | 81%                     | -19%                    | 3.3                      |
| Possn Stn Goods                       |       | 0         | 2         | 7          | 6          | 2          | N/A                     | -67%                    | 0.8                      |
| Fraud                                 |       | 2         | 5         | 7          | 8          | 7          | 250%                    | -13%                    | 1.3                      |
| Arson                                 |       | 0         | 0         | 0          | 0          | 0          | N/A                     | N/A                     | 0.0                      |
| Mischief To Property                  |       | 13        | 16        | 5          | 15         | 24         | 85%                     | 60%                     | 2.1                      |
| <b>TOTAL PROPERTY</b>                 |       | <b>40</b> | <b>59</b> | <b>97</b>  | <b>80</b>  | <b>80</b>  | <b>100%</b>             | <b>0%</b>               | <b>10.1</b>              |
| Offensive Weapons                     |       | 2         | 0         | 1          | 0          | 1          | -50%                    | N/A                     | -0.2                     |
| Disturbing the peace                  |       | 2         | 5         | 9          | 4          | 2          | 0%                      | -50%                    | -0.1                     |
| Fail to Comply & Breaches             |       | 10        | 6         | 14         | 22         | 9          | -10%                    | -59%                    | 1.4                      |
| <b>OTHER CRIMINAL CODE</b>            |       | <b>2</b>  | <b>8</b>  | <b>2</b>   | <b>3</b>   | <b>1</b>   | <b>-50%</b>             | <b>-67%</b>             | <b>-0.7</b>              |
| <b>TOTAL OTHER CRIMINAL CODE</b>      |       | <b>16</b> | <b>19</b> | <b>26</b>  | <b>29</b>  | <b>13</b>  | <b>-19%</b>             | <b>-55%</b>             | <b>0.4</b>               |
| <b>TOTAL CRIMINAL CODE</b>            |       | <b>73</b> | <b>91</b> | <b>136</b> | <b>123</b> | <b>107</b> | <b>47%</b>              | <b>-13%</b>             | <b>10.0</b>              |



# RCMP-GRC

## Drayton Valley Municipal Detachment

### Crime Statistics (Actual)

#### ROYAL CANADIAN MOUNTED POLICE • GENDARMERIE ROYALE DU CANADA

### January: 2016 - 2020



All categories contain "Attempted" and/or "Completed"

February-07-20

| CATEGORY                               | Trend | 2016      | 2017      | 2018      | 2019       | 2020      | % Change<br>2016 - 2020 | % Change<br>2019 - 2020 | Avg File +/-<br>per Year |
|----------------------------------------|-------|-----------|-----------|-----------|------------|-----------|-------------------------|-------------------------|--------------------------|
| Drug Enforcement - Production          |       | 0         | 0         | 0         | 0          | 0         | N/A                     | N/A                     | 0.0                      |
| Drug Enforcement - Possession          |       | 3         | 2         | 4         | 2          | 1         | -67%                    | -50%                    | -0.4                     |
| Drug Enforcement - Trafficking         |       | 0         | 0         | 1         | 3          | 2         | N/A                     | -33%                    | 0.7                      |
| Drug Enforcement - Other               |       | 0         | 0         | 0         | 0          | 0         | N/A                     | N/A                     | 0.0                      |
| <b>Total Drugs</b>                     |       | <b>3</b>  | <b>2</b>  | <b>5</b>  | <b>5</b>   | <b>3</b>  | <b>0%</b>               | <b>-40%</b>             | <b>0.3</b>               |
| Cannabis Enforcement                   |       | 0         | 0         | 0         | 0          | 0         | N/A                     | N/A                     | 0.0                      |
| Federal - General                      |       | 1         | 0         | 0         | 3          | 0         | -100%                   | -100%                   | 0.1                      |
| <b>TOTAL FEDERAL</b>                   |       | <b>4</b>  | <b>2</b>  | <b>5</b>  | <b>8</b>   | <b>3</b>  | <b>-25%</b>             | <b>-63%</b>             | <b>0.4</b>               |
| Liquor Act                             |       | 0         | 0         | 2         | 1          | 2         | N/A                     | 100%                    | 0.5                      |
| Cannabis Act                           |       | 0         | 0         | 0         | 1          | 2         | N/A                     | 100%                    | 0.5                      |
| Mental Health Act                      |       | 9         | 6         | 12        | 4          | 8         | -11%                    | 100%                    | -0.4                     |
| Other Provincial Stats                 |       | 17        | 5         | 15        | 14         | 13        | -24%                    | -7%                     | 0.1                      |
| <b>Total Provincial Stats</b>          |       | <b>26</b> | <b>11</b> | <b>29</b> | <b>20</b>  | <b>25</b> | <b>-4%</b>              | <b>25%</b>              | <b>0.7</b>               |
| Municipal By-laws Traffic              |       | 0         | 0         | 0         | 0          | 0         | N/A                     | N/A                     | 0.0                      |
| Municipal By-laws                      |       | 8         | 3         | 1         | 1          | 8         | 0%                      | 700%                    | -0.2                     |
| <b>Total Municipal</b>                 |       | <b>8</b>  | <b>3</b>  | <b>1</b>  | <b>1</b>   | <b>8</b>  | <b>0%</b>               | <b>700%</b>             | <b>-0.2</b>              |
| Fatals                                 |       | 0         | 0         | 0         | 0          | 0         | N/A                     | N/A                     | 0.0                      |
| Injury MVC                             |       | 1         | 0         | 2         | 1          | 0         | -100%                   | -100%                   | -0.1                     |
| Property Damage MVC (Reportable)       |       | 26        | 12        | 30        | 19         | 19        | -27%                    | 0%                      | -0.7                     |
| Property Damage MVC (Non Reportable)   |       | 3         | 2         | 1         | 4          | 4         | 33%                     | 0%                      | 0.4                      |
| <b>TOTAL MVC</b>                       |       | <b>30</b> | <b>14</b> | <b>33</b> | <b>24</b>  | <b>23</b> | <b>-23%</b>             | <b>-4%</b>              | <b>-0.4</b>              |
| <b>Provincial Traffic</b>              |       | <b>32</b> | <b>24</b> | <b>45</b> | <b>105</b> | <b>42</b> | <b>31%</b>              | <b>-60%</b>             | <b>10.1</b>              |
| <b>Other Traffic</b>                   |       | <b>1</b>  | <b>1</b>  | <b>2</b>  | <b>4</b>   | <b>1</b>  | <b>0%</b>               | <b>-75%</b>             | <b>0.3</b>               |
| <b>Criminal Code Traffic</b>           |       | <b>5</b>  | <b>4</b>  | <b>8</b>  | <b>11</b>  | <b>10</b> | <b>100%</b>             | <b>-9%</b>              | <b>1.7</b>               |
| <b>Common Police Activities</b>        |       |           |           |           |            |           |                         |                         |                          |
| False Alarms                           |       | 24        | 14        | 22        | 15         | 10        | -58%                    | -33%                    | -2.7                     |
| False/Abandoned 911 Call and 911 Act   |       | 8         | 2         | 7         | 6          | 11        | 38%                     | 83%                     | 1.0                      |
| Suspicious Person/Vehicle/Property     |       | 11        | 6         | 8         | 16         | 18        | 64%                     | 13%                     | 2.4                      |
| Persons Reported Missing               |       | 1         | 1         | 2         | 2          | 0         | -100%                   | -100%                   | -0.1                     |
| Search Warrants                        |       | 0         | 0         | 0         | 0          | 0         | N/A                     | N/A                     | 0.0                      |
| Spousal Abuse - Survey Code (Reported) |       | 26        | 12        | 9         | 17         | 11        | -58%                    | -35%                    | -2.5                     |

# RCMP-GRC

## Drayton Valley Municipal Detachment

### Crime Statistics (Actual)



ROYAL CANADIAN MOUNTED POLICE • GENDARMERIE ROYALE DU CANADA

January to January: 2016 - 2020

All categories contain "Attempted" and/or "Completed"

February-07-20

| Category                                      | Trend | 2016 | 2017 | 2018 | 2019 | 2020 | FLAG               |
|-----------------------------------------------|-------|------|------|------|------|------|--------------------|
| <b>Theft Motor Vehicle (Total)</b>            |       | 3    | 4    | 9    | 8    | 13   | <b>Issue</b>       |
| Auto                                          |       | 0    | 0    | 3    | 0    | 0    | Within Norm        |
| Truck                                         |       | 2    | 4    | 4    | 6    | 12   | <b>Issue</b>       |
| SUV                                           |       | 0    | 0    | 1    | 0    | 0    | Within Norm        |
| Van                                           |       | 0    | 0    | 0    | 0    | 0    | Within Norm        |
| Motorcycle                                    |       | 0    | 0    | 1    | 0    | 0    | Within Norm        |
| Other                                         |       | 1    | 0    | 0    | 1    | 1    | Within Norm        |
| Take Auto without Consent                     |       | 0    | 0    | 0    | 1    | 0    | Within Norm        |
| <b>Break and Enter (Total)*</b>               |       | 6    | 3    | 31   | 7    | 5    | <b>Within Norm</b> |
| Business                                      |       | 5    | 1    | 18   | 0    | 0    | Within Norm        |
| Residence                                     |       | 1    | 1    | 8    | 3    | 1    | Within Norm        |
| Cottage or Seasonal Residence                 |       | 0    | 0    | 0    | 0    | 0    | Within Norm        |
| Other                                         |       | 0    | 0    | 4    | 2    | 4    | <b>Issue</b>       |
| <b>Theft Over &amp; Under \$5,000 (Total)</b> |       | 16   | 29   | 38   | 36   | 29   | <b>Within Norm</b> |
| Theft from a motor vehicle                    |       | 1    | 9    | 18   | 21   | 17   | Within Norm        |
| Shoplifting                                   |       | 2    | 6    | 4    | 4    | 2    | Within Norm        |
| Mail Theft (includes all Mail offences)       |       | 0    | 0    | 1    | 1    | 0    | Within Norm        |
| Theft of bicycle                              |       | 0    | 0    | 1    | 0    | 0    | Within Norm        |
| Other Theft                                   |       | 13   | 14   | 14   | 10   | 10   | Within Norm        |

|                                      |  |    |    |    |    |    |              |
|--------------------------------------|--|----|----|----|----|----|--------------|
| Mischief To Property                 |  | 13 | 16 | 5  | 15 | 24 | <b>Issue</b> |
| Suspicious Person/ Vehicle/ Property |  | 11 | 6  | 8  | 16 | 18 | <b>Issue</b> |
| Fail to Comply/Breach                |  | 10 | 6  | 14 | 22 | 9  | Within Norm  |
| Wellbeing Check                      |  | 0  | 6  | 4  | 6  | 9  | <b>Issue</b> |
| Mental Health Act                    |  | 9  | 6  | 12 | 4  | 8  | Within Norm  |
| False Alarms                         |  | 24 | 14 | 22 | 15 | 10 | Within Norm  |

| Traffic                                                        | Trend | 2016 | 2017 | 2018 | 2019 | 2020 | FLAG        |
|----------------------------------------------------------------|-------|------|------|------|------|------|-------------|
| Roadside Suspensions - alcohol related - No grounds to charge* |       | 0    | 0    | 0    | 0    | 0    | Within Norm |
| Occupant Restraint/Seatbelt Violations*                        |       | 0    | 0    | 5    | 18   | 4    | Within Norm |
| Speeding Violations*                                           |       | 1    | 1    | 3    | 0    | 1    | Within Norm |
| Intersection Related Violations*                               |       | 1    | 1    | 3    | 2    | 1    | Within Norm |
| Other Non-Moving Violation*                                    |       | 6    | 3    | 15   | 40   | 18   | Within Norm |
| Pursuits**                                                     |       | 0    | 0    | 0    | 2    | 1    | Within Norm |
| Other CC Traffic**                                             |       | 1    | 1    | 0    | 3    | 0    | Within Norm |

\*"Actual" \*\*"Reported"

Categories flagged with "Issue" only indicate that the current number of offences are higher the statistical norm based on previous years.

## Drayton Valley Municipal Detachment - Theft Under \$5,000

**ROYAL CANADIAN MOUNTED POLICE • GENDARMERIE ROYALE DU CANADA**

February-07-20

[illegible][illegible]

### Drayton Valley Municipal Detachment - Theft from Motor Vehicles

February-07-20

[illegible][illegible]



## **DRAYTON VALLEY/BRAZEAU COUNTY FIRE SERVICES**

### **Office of the Fire Chief**

P.O. Box 6837  
5120-52 Street  
Drayton Valley, Alberta  
T7A-1A1

Main: (780) 514-2216  
Fax: (780) 514-2244

### **January 2020 Stats**

#### **Town of Drayton Valley/ Brazeau County**

Fire Calls- 4

Rubbish and Grass Fires- 0

Motor Vehicle Collisions- 3

Rescue Calls- 0

Alarm Calls- 11

Assist another Agency- 3

Misc Calls- 1

**Total- 22**

#### **Town of Drayton Valley**

Fire Calls- 1

Rubbish and Grass Fires- 0

Motor Vehicle Collisions- 0

Rescue Calls- 0

Alarm Calls- 8

Assist another Agency- 2

Misc Calls- 1

**Total- 12**

Tom Thomson  
Fire Chief  
[firechief@draytonvalley.ca](mailto:firechief@draytonvalley.ca)

Murray Galavan  
Deputy Fire Chief  
[dfc@draytonvalley.ca](mailto:dfc@draytonvalley.ca)

Kamil Lasek  
Deputy Fire Chief  
[fire.tso@draytonvalley.ca](mailto:fire.tso@draytonvalley.ca)

Carla Roy  
Administrative Assistant  
[fireadmin@draytonvalley.ca](mailto:fireadmin@draytonvalley.ca)

Mike Gramlich  
Training Officer  
[mgramlich@draytonvalley.ca](mailto:mgramlich@draytonvalley.ca)



## **DRAYTON VALLEY/BRAZEAU COUNTY FIRE SERVICES**

### **Office of the Fire Chief**

P.O. Box 6837  
5120-52 Street  
Drayton Valley, Alberta  
T7A-1A1

Main: (780) 514-2216  
Fax: (780) 514-2244

### **Brazeau County**

Fire Calls- 3

Rubbish and Grass Fire- 0

Motor Vehicle Collisions- 3

Rescue Calls- 0

Alarm Calls- 3

Assist another Agency-1

Misc Calls- 0

**Total- 10**





***Sustainability Committee Meeting***  
*Friday, January 17, 2020, 10:30 a.m.-12:00 p.m.*  
*Town of Drayton Valley Conference Rooms #2*

---

## **Meeting Notes**

---

**Present:** Councillor Nancy Dodds, Councillor Fayrell Wheeler, Aishah Mohd-Isa, Lisa Legeas, Jennifer Stone

**1.0 Call to Order**

Councillor Dodds called the meeting to order at 10:35 a.m.

**2.0 Additions or Deletions to Agenda**

There were no additions or deletions to the Agenda.

**3.0 Adoption of Agenda**

Councillor Wheeler moved to approve the agenda as presented.  
Carried

**4.0 Approval of Committee Meeting Notes**

**4.1** Sustainability Committee Meeting Notes, December 17, 2020

Councillor Wheeler approved the Sustainability Committee Meeting Notes from December 17, 2019.  
Carried

**5.0 Discussion Items**

**5.1** 3R Round-Up

Rick was unsure of some numbers that he received. He will follow up with Mike and update committee at the next meeting.

**5.2** Aspen Waste Chart

Chart was discussed. Councillor Dodds asked about where compost area is in the Landfill and how compost is advertised and the process of composting? Mr. Wheatley advised the information is on the website and the explained the process of composting at the Landfill. Mr. Wheatley advised Mike and Dave from GFL would like to come in and explain the process at the Landfill.

## Sustainability Committee Meeting

January 17, 2020

---

**5.3** Sustainability Challenge

Mrs. Mohd-Isa handed out an electricity consumption sheet and the committee reviewed it. Councillor Dodds asked about the Ford Building. Mr. Wheatley advised that the heat was turned down at his request. There were some questions and concerns about the numbers. Councillor Wheeler asked why the RV Park's consumption is so high, she will bring up at G&P meeting.

**5.4** Recollect Delegation

Will discuss at next meeting. Kelsey or Jenn were not there to advise.

**5.5** Update on Inventory Engagement Strategy

Mrs. Mohd-Isa talked about and provided handouts regarding Proposed Vision and Goals for saving energy. She had also mentioned that she is working with the Library, FMHS and EPBR to plan various activities revolving around Energy efficiency as well as a workshop for low income homes and understanding energy bills is being planned and will include an energy saving kits etc.

*Miss Stone entered the meeting at 11:21 a.m.*

*Miss Stone exited the meeting at 11:24 a.m.*

*Councillor Dodds called a break at 11:24 a.m.*

*Councillor Dodds reconvened the meeting at 11:30 a.m.*

**5.6** POUR Program

The P.O.U.R. Program will continue for 2020. The 2019 winner will be drawn next week and will be announced on social media once done. The information will be brought to the next meeting along with how many entries we had.

**5.7** Delegation – Christy Skelton

Ms. Skelton presented her composting idea with the committee members. She discussed Geothermal heating greenhouses instead of natural gas. She discussed that it was a great initiative and would like help from the town regarding pizza boxes, manure, wood, anything meant for composting. Councillor Wheeler suggested maybe doing a pizza recycle bin at the recycle center to start helping her with the process. Councillor Dodds had asked Ms. Skelton to provide a letter or a business proposal to be taken to a G&P meeting with Council.

**Standing Items****5.8** Sustainability Vision 2019-2021 – Action Plan**6.0 Other Business**

None

*Sustainability Committee Meeting*

*January 17, 2020*

---

**7.0 Information Items**

There were no information items to review.

**8.0 Items for Next Meeting**

- 3R Round-Up
- Updated Waste Chart
- Recollect Waste Sorting Game (Kelsey and Jenn)
- POUR Program – how many numbers and winner
- Waste bins – Bi-Weekly pick up etc.

**9.0 Next Meeting Date;**

- February 18, 2020, 10:00 a.m. – 12:00 p.m. at Town of Drayton Valley in Conference Room #2

**10.0 Adjournment**

The meeting was adjourned at 12:00 p.m.